

# 911 Finances & ECD Budget Form

Tennessee Emergency Communications Board Jim Barnes, Fiscal Director



- 2022 TECB and ECD Status
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#### 2022 TECB and ECD Status

#### As of July 31, 2022 FY2022 Total TECB Revenue: - - - - - <u>\$148,272,151</u>

#### FY2022 payments to ECDs:

•	Section 303 Base amount	<u>\$81,620,437</u>

- Section 130 revenue distribution - - <u>\$7,062,115</u>
- Controller Subsidy and ANI/ALI---- <u>\$2,472,285</u>
- ANI/ALI lines and other ----- <u>\$86,325</u>
- **TOTAL** Payments to ECDs - - - <u>\$122,208,242</u>



#### **FY2022 TECB other expenses:**

TRA TRS/TDAP - - - - - - - <u>\$1.4m</u> NG911 Support - - - - - <u>\$12.7m</u> Administration (includes federal grant) - <u>\$1.1m</u>

#### **TOTAL TECB Expenditures - - - - - - - <u>\$137,415,304</u>**

Percentage paid to ECDs	88.9%
Percentage for Administration	0.8 %
Percentage for NG911	9.2 %
Percentage for TRA/TDAP	1.0%



#### **Changes in Net Position from FY2021 Audits**

- No district had a first year of negative change in net position
- One district had a second consecutive year of negative change in net position
- Three districts had three or more consecutive years of negative change, but were subsequently determined by TECB to not be distressed
- One district had a sixth consecutive year of negative change and was deemed by TECB to be distressed



On the August 15, 2022 due date, 58 ECDs had FY2023 budgets filed with TECB. 94 were on file by September 15

As of July 31, 2022, 29 districts were fully on-line for CHaaS with 38 PSAPs and a total of 153 CTPs

In FY2021 total ECD expenditures reported by districts were \$122,238,259 and local governments contributed \$31,958,163 toward this cost

The average expenditure recorded by ECDs per month for each person on the 2020 census was  $\underline{\$1.47}$ 



#### Annual Budget - Required

§ 7-86-120 - The board of each district shall adopt and operate under an annual budget

No district may expend any moneys, regardless of their source, except in accordance with a budget adopted under this section. Expenses must be presented at the legal level of control, which is defined to be at the line-item level

Budgeted expenditures should not be greater than budgeted revenues. Use of reserves may be authorized for expenditures beyond the income level, but reserves are not to be considered as revenue in calculating change in net position



**Prior to adoption of the budget**, the board of directors shall hold a public hearing on the proposed budget for which adequate public notice has been given

**Prior to adoption**, a copy of the proposed budget shall be filed with the **clerk or recorder** of the appropriate county or municipality, who shall then distribute copies to members of the appropriate legislative body and to members of municipal legislative bodies participating in the district, at least thirty (30) days before the next scheduled meeting of the legislative body

**Prior to adoption**, a copy of the proposed budget shall also be filed with the **chief administrative officer** of the appropriate county or municipality at the same time the budget is filed with the clerk or recorder.



#### Annual Budget – Due Dates (continued)

Within thirty (30) days after the budget's adoption, the budget, and any amendments to the budget, shall be filed with the clerk or recorder of the appropriate county or municipality, who shall then distribute copies to members of the appropriate legislative body

Within thirty (30) days after its adoption, the budget, and any amendments to the budget shall be filed with the chief administrative officer of the appropriate county or municipality

Nothing in these subsections shall prohibit a district from:

- adopting a proposed budget or delay the orderly adoption of the annual budget by the district's board of directors
- amending a budget after adoption



#### Annual Budget – Due Dates (continued)

If review of the budget comparison statement with actual expenditures indicates that a line-item expenditure will exceed the budgeted amount, then a budget amendment must be made to shift line-item amounts to cover all expenditures. Otherwise, you are not in compliance with §7-86-120 and have exceeded your board approved expenditure limit

Budget amendments can be made anytime during the year as occasion demands, but must be board approved **before June 30** of each year (approvals after June 30 are not valid)



TCA § 7-86-304(c) The board of directors of each emergency communications district shall file with the board (TECB) a copy of its annual budget, prepared in accordance with § 7-86-120

TECB Policy No. 04 - ECD annual budgets shall be filed with the TECB no later than forty-five (45) days after July 1st of each year

If the ECD board has failed to submit an annual budget within thirty (30) days after receipt of required notification from TECB, the district director and chairman will be required to appear at the November meeting of the TECB to explain the district's failure to submit a budget, provided that the annual budget has not been submitted prior to that meeting



### Annual Budget - Penalty

TCA 7-86-128(h) . . . the board (TECB) may withhold ... (base funding) distribution to an emergency communications district, if the district is operating in, or fails to correct a specific violation of state law. This may include, but not be limited to, the **failure to submit an annual budget** or audit, operating contrary to the open meeting requirements of title 8, chapter 44, part 1, or failure to comply with any requirements of this chapter 86.

Further, the board (TECB) may also withhold such distribution if it deems that the district is not taking sufficient actions or acting in good faith to establish, maintain, or advance E911 service for the citizens of an emergency communications district.



TCA 7-86-120: The budget shall present a financial plan for the ensuing fiscal year, including at least the following information:

- Expenditures and revenues for the preceding year (from audit report)
- 2. Projected expenditures and revenues for the current fiscal year (from approved budget)
- 3. Estimates of proposed expenditures and revenues for the upcoming year



#### **Budget Form - Requirements**

- 4. Reasons for recommended departures from the current appropriations pattern
- 5. An estimated balance or deficit, as of the end of the current fiscal year
- 6. A statement of pending capital projects and proposed new capital projects
- 7. Statement of the bond and other indebtedness of the district
- 8. A schedule of salaries by position and the number of people employed





District		ECD		BUDGET	
		Prior Year	Current Year	Proposed Year	
Acct #	Account Name	FY 20	FY 20	FY 20	Notes
Operating	g Revenue	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXXX	
3010	TCA Section 7-86-303 Receipts				
3020	TCA Section 7-86-130 Receipts				
3060	Local Government Contracts	1	7	2	
3070	Contracted Services		<b>_</b>		4
3080	Sales & Fees				
3090	Other Operating Revenues				
	Total Operating Revenue	0	0	0	





District			ECD		BUDGET	
			Prior Year	Current Year	Proposed Year	
Acct #	Account Nam	e	FY 20	FY 20	FY 20	Notes
Operating	g Expenses					
Salaries/	Wages and Be	nefits				
4000	Salaries and	Wages:	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXX	
4001	Director					
4002	Administrative	Personnel				
4003	Assistant Dire	ctor(s)				
4004	Telecommunic	ators				
4005	Dispatch Supe	ervisor Personnel				
4006	Mapping /Add	ress Personnel				
4007	Other Salaries	& Wages				
4011	Training Perso	onnel				
4012	IT Personnel					
4013	Compensated	Absences				
4099	Other Payroll	Costs				
		Subtotal Salaries and Wages	0	0	0	





District			ECD		BUDGET	
			Prior Year	Current Year	Proposed Year	
Acct #	Account Nan	ne	FY 20	FY 20	FY 20	Notes
4100	Employee Be	enefits:	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
4101	Social Securi	ty				
4102	Medicare					
4104	Medical Insur	ance				
4106	Other Insuran	се				
4107	Unemploymer	nt Compensation				
4108	Pension Expe	nse				
4109	Other Postem	ployment Benefits				
4199	Other Fringe	Benefits				
		Subtotal Employee Benefits	0	0	0	
	<b>Total Salarie</b>	s, Wages, and Employee Benefits	0	0	0	







District		ECD		BUDGET	
		Prior Year	Current Year	Proposed Year	
Acct #	Account Name	FY 20	FY 20	FY 20	Notes
Other Th	Other Than Payroll Operating Expenses:				
4200	Administration (Major Category)	XXXXXXXXXX	<u>( XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX</u>	XXXXXXXXXX	
4203	Audit Services				
4204	Accounting / Bookkeeping Services				
4208	Contracts with Vendors				
4209	Data Processing Services				
4217	Legal Services				
4218	Maintenance & Warranty Contracts				
4221	Consulting Services				
4229	Lease/Rental-Admin Equipment/Furniture/Fixtures				
4232	Advertising				
4233	Awards to Employees and Others				
4234	Board Meeting Expenses				
4235	Claims and Judgments				
4236	Debt Issuance Costs				



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District		ECD		BUDGET	
		Prior Year	Current Year	Proposed Year	
Acct #	Account Name	FY 20	FY 20	FY 20	Notes
4237	Dues and Memberships - Administrative				
4238	Employee Testing and Exams - Administrative				
4239	Equipment - General (non-capitalized)				
4240	Insurance-Liability				
4241	Insurance-Workers Compensation				
4242	Maintenance and Repairs - Administrative				
4243	Premiums on surety/fidelity bonds (Insurance)				
4244	Public Education				
4245	Software & Licensing - Administration				
4246	Supplies & Materials - Administration				
4247	Training costs - Administrative				
4248	Travel - Administrative				
4249	Uniforms - Administrative				
4250	Telephone costs - Administrative				
4251	Telecomm Cell Phones and Pagers - Administrative				
4252	Cable / Internet Charges - Administrative				
4253	Vehicle Expenses - Administrative				
4254	Vehicle Fuel - Administrative				
4299	Other Admin Services and Expenses				
	Subtotal Administration	0	0	0	





District			ECD		BUDGET	
	-		Prior Year	Current Year	Proposed Year	
Acct #	Account Nan	ne	FY 20	FY 20	FY 20	Notes
4300	Buildings and	d Facilities (Major Category)	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXX	
4305	Equipment - F	acilities (Not Capitalized)				
4307	Utilities					
4333	Maintenance	and Repairs-Buildings and Facilities				
4337	Building and F	Facilities Costs				
4338	Insurance-Bu	ildings and Contents				
4339	Maintenance	& Warranty Contracts				
4340	Supplies and Materials - Buildings and Facilities					
4399	Other Building	and Facilities Costs				
		Subtotal Building & Facilities	0	0	0	





District		ECD		BUDGET	
		Prior Year	Current Year	Proposed Year	
Acct #	Account Name	FY 20	FY 20	FY 20	Notes
4400	Communications - Operations (Major Category)	XXXXXXXXXX	( XXXXXXXXXX	XXXXXXXXXX	
4405	Dues and Memberships - Operations				
4406	Employee Testing and Exams - Operations				
4410	Insurance-Equipment (non-administrative)				
4413	Communications Licenses and Fees				
4418	Training Expenses - Communications Operations				
4419	Travel Expenses - Communications Operations				
4422	Addressing/Mapping/Database Consultants				
4423	Addressing/Mapping/Database Supplies				
4424	Cable / Internet Charges - Communications				
4426	Certification/Recertification Fees				
4427	Equipment - Communications (not capitalized)				
4428	Hosted Operational Services				
4429	Impact Payments to Government Agencies				
4430	Language Interpreting				



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District		ECD		BUDGET	
		Prior Year	Current Year	Proposed Year	
Acct #	Account Name	FY 20	FY 20	FY 20	Notes
4431	Maintenance & Warranty Contracts				
4432	Maintenance and Repairs-Communications				
4433	NCIC/TBI/TIES Expenses				
4435	Supplies, Materials, & Services - Communications				
4436	Uniforms - Communications				
4437	Telephone costs (Call Center Lines)				
4438	Telecomm Cell Phones and Pagers - Comm & Ops				
4439	Vehicle Expenses - Operations				
4440	Vehicle Fuel - Operations				
4499	Communications - Operations Other				
	Subtotal Communications & Operations	0	0	0	
	Total Other Than Payroll Operating Expenses	0	0	0	
	Total Operating Expenses Without Depreciation	0	0	0	
4501	Depreciation (Major Category)				
4601	Amortization (Major Category)				
	Grand Total Operating Expenses	0	0	0	





District		ECD		BUDGET	
		Prior Year	Current Year	Proposed Year	
Acct #	Account Name	FY 20	FY 20	FY 20	Notes
5000	NON-Operating Revenues (Expenses):	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXX	
5001	Investment Income				
5002	Interest Income				
5003	Net Increase (Decrease) in Fair Value of Investments				
5004	Primary Government Subsidies				
5005	Other Local Governments Subsidies				
5006	TECB Subsidies				
5007	Federal Government Grants				
5008	Gain (Loss) on Disposal of Property				
5010	Interest Expense				
5012	Rental Income				
5013	Insurance Proceeds				
5015	Impairment Loss				
5017	Local Government Grants				



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District			ECD		BUDGET	
			Prior Year	Current Year	Proposed Year	
Acct #	Account Nam	e	FY 20	FY 20	FY 20	Notes
5018	State Grants					
5019	Contributions	from Others				
5099	Other Non-Op	erating Revenue				
6000	<b>Capital Contr</b>	ibutions				
6001	Primary Gover	mment Capital Contributions				
6002	Other Local G	overnments Capital Contributions				
6003	TECB Capital	Contributions				
	Total NON-O	perating Revenues and Losses	0	0	0	
	Total Revenues and Losses		0	0	0	
	Total Operating Expenses		0	0	0	
		Change in Net Position	0	0	0	





District		ECD		BUDGET	
		Prior Year	Current Year	Proposed Year	
Acct #	Account Name	FY 20	FY 20	FY 20	Notes
	Additional Funding Source:			XXXXXXXXXX	
	Reserve Balance Beginning of Prior Ye	ar			
	Reserve Balance Beginning of Current Ye	ar	0		
	Reserve Balance Beginning of Proposed Ye	ar		0	
	Ending Reserve Balance	e 0	0	0	
	Amount of Reserve Used to Balance Budg	et	0	0	







District			ECD		BUDGET	
			Prior Year	Current Year	Proposed Year	
Acct #	Acct # Account Name			FY 20	FY 20	Notes
	Capital Asset	s Not Being Depreciated (Planned)	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
1351		Land				
1352		Construction in Progress				
1353		Other Capital Assets				6
	Capital Asset	s Being Depreciated (Planned)	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
1302		Buildings and Improvements				
1304		Furniture and Fixtures				
1306		Office Equipment				
1308		Communications Equipment				
1310		Vehicles				
1312		Leasehold Improvements				
1320		Other Capital Assets				
		Capital Assets (Planned)	0	0	0	
		Total Capital Projects Budget	0	0	0	







District			ECD		BUDGET		
			Prior Year	Current Year	Proposed Year		
Acct #	Account Nam	ne l	FY 20	FY 20	FY 20		Notes
Statem	nent of Bo						
2203	Notes Payabl	leLong-term				7	
2210	Other Long-t	erm Liabilities					
		Total Cost of Liabilities	0	0	0		
De	bt Type	Debt Owed To:			Amount		
			Total Debt		0		





District		ECD	BUDGET	
Employee Positi	ons Schedule			
Employees of the EC	CD by position and the numbers of po	ositions.		<b>8</b>
Count vacant positions, a	as well as people, but only include positions	for which the ECD is t	he employer.	
Use tenths of a full numb	er to indicate a part-time or shared positions	s, i.e., half time directo	or would be .5 position.	
Number of Positions			Subtotals	
POSILIONS	Director			
XXXXXXXXXX		rsonnel	0	
	Administrative Assistant Staff		XXXXXXXX	
	Office Staff		XXXXXXXX	
	Accounting/Bookkeeping Staff		XXXXXXXX	
	Mapping Staff		XXXXXXXX	
	Technology Staff		XXXXXXXX	
	Other		XXXXXXXX	
			XXXXXXXXXX	





District		ECD	BUDGET	
XXXX	XXXXXX Dispatchers/Telecom	municators/Calltakers	0	
	Shift/Lead Supervisors		XXXXXXXX	
	Full-time		XXXXXXXX	
	Part-time		XXXXXXXX	8
	Other		XXXXXXXX	
XXXX	XXXXX		XXXXXXXXXXX	
	Data Processing Personnel		0	
	Custodial Personnel		0	
	Maintenance Personnel		0	
XXXX	XXXXXX List Other posit	tion titles below	0	
			XXXXXXXX	
			XXXXXXXX	
	0 Total Employees	Total Employees	0	



The entire printed document is lengthy (4 pages). To conserve space, please **hide** any blank lines or sections of the budget that you will not use (if you use the TECB excel form, you can click on all tabs and then hide or add rows and sub-codes to all documents at the same time)

Do not delete lines or hide lines with actual data, because the total will not match the audit report (I would suggest filling out all three columns before hiding empty rows)



#### Budget Form – excess lines deleted

EXAMPLE         ECD         2023         BUDGET           Act # Account Name         PR201         PR2021         PR202000         PR2020000         PR2020000000000000000000000000000000000								
Lot #         Protect		EXAMPLE	ECD	2023	BUDGET			
Lot #         Protect								
Operating Revenue         XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX								
2001         TOA Sector 7-65:03 Recept						the current pattern.		 
1000         TotA Section 7.86: 103 Receives         0			*******				 	 
Teta Operating Revenue         0         0         0           Operating Expense         0								
Operating Expenses         Operating Expenses         Operating Expenses         Operating Expenses           Self-advect         000000000000000000000000000000000000	3020	TCA Section 7-80-130 Necepts						
Operating Expenses         Operating Expenses         Operating Expenses         Operating Expenses           Self-advect         000000000000000000000000000000000000	-	Total Operating Revenue	0	0	0			
Statical Wage:         000000000000000000000000000000000000								
doil         Statuse and Wages:         XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	Operatin	ng Expenses						
4001         Deckor           4003         Acada Theorem Theorem (1)           4004         Telecorrunicates           4004.1         Pertition           4004.2         Overine           4005         Department           4006         Department           4007         Department           4008         Department           4009         Department           4001         Employee Benefits:           5000000000000000000000000000000000000	Salaries/							
4003.         Assistent Director(s)			XXXXXXXXXX	<u>( XXXXXXXXXXXX XXX X X X X X X X X X X </u>	XXXXXXXXXXXX			
400.1         Partime							 	
400.1         Partime								
4002         Overline         Image: Construction of							 	
4005         Dispatch Superiors Personnel         Image: Construct Personnel           4005.1         Overfine         Image: Construct Personnel         Image: Construct Personnel           4005.1         Overfine         Image: Construct Personnel         Image: Construct Personnel           4101         Englowes Benefits:         2000000000000000000000000000000000000								
4005.1         Overline         Image: Constraint of the second se								
Subtotal Salaries and Wages         0         0         0           4100         Employee Benefits:         2000000000000000000000000000000000000				1				
Instruction         Second Security           4100         Social Security           4101         Medical Insurance           4102         Medical Insurance           4103         Medical Insurance           4104         Medical Insurance           4105         Other Insurance           4106         Other Insurance           4107         Ubergioyment Corporestation           4108         Pension Expenses           0         0           1         1           0         0           0								
4101         Social Security		Subtotal Salaries and Wages	0	0	0			
4101         Social Security								
4102         Weldcare			XXXXXXXXXX	(	XXXXXXXXXXX			
4104         Medical Insurance								
4100.         Other Insurance         Image: Control of Co			+					
4107         Usergosymetric Compensation								
4108         Pension Expense								
Subticial Employee Benefits         0         0           Total Salaries, Wages, and Employee Benefits         0         0         0           Other Than Pavroll Operating Expenses:         0         0         0           200         Administration (Major Category)         XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX								
Total Salaries, Weges, and Employee Benefits         0         0         0           Other Than Payrell Operation Expenses:	4100	I chaidh Expense						
Total Salaries, Weges, and Employee Benefits         0         0         0           Other Than Payrell Operation Expenses:	-	Subtotal Employee Benefits	0	0	0			
4200         Administration (Major Category)         XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX								
4200         Administration (Major Category)         XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX								
4203       Audit Services								
4204         Accounting, Bookkeeping Services	4200	Administration (Major Category)	XXXXXXXXXXX	<pre>( YYYYYYYYYYY</pre>	XXXXXXXXXXX			
4208       Contracts with Vendors         4217       Legal Services         4218       Maintenance & Warranty Contracts         4212       Consulting Services         4221       Consulting Services         4222       Adventising         4232       Adventising         4240       Insurance-Vorkers Compensation         4241       Insurance-Vorkers Compensation         4242       Maintenance and Repairs - Administrative         4244       Public Education         4244       Public Education         4245       Maintenance Administrative         4246       Supplies & Materials - Administrative         4247       Training costs - Administrative         4248       Travel - Administrative         4249       Othick Fuel - Administrative         4251       Vehicle Expenses - Administrative         4264       Vehicle Fuels and Pagers - Administrative         4253       Vehicle Fuel - Administrative         4264       Vehicle Fuels - Administrative         4275       Vehicle Fuels - Administrative         4280       Other Administrative         4290       Other Administrative         4307       Utities         4337       Build			1000000000	()000000000				 
4217       Legal Services		Audit Services	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,					
4218       Maintenance & Warranty Contracts	4204	Audit Services Accounting / Bookkeeping Services						
4212       Consulting Services	4204 4208	Audit Services Accounting / Bookkeeping Services Contracts with Vendors						
4232       Advertising       Advertising         4240       Insurance-Liability       Insurance-Workers Compensation       Insurance-Workers Compensation         4241       Insurance-Workers Compensation       Insurance-Workers Compensation       Insurance-Workers Compensation         4242       Maintenance-Workers Compensation       Insurance-Workers Compensation       Insurance-Workers Compensation         4244       Public Education       Insurance-Workers Compensation       Insurance-Workers Compensation         4248       Training costs - Administrative       Insurance-Workers Cost       Insurance-Workers Cost         4254       Vehicle Education       Insurance-Workers Cost       Insurance-Workers Cost       Insurance-Workers Cost         4299       Other Administration       0       0       Insurance-Workers Cost       Insurance-Workers Cost         4307       Building and Facilities (Major Category)       XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services						
4241       Insurance-Workers Compensation	4204 4208 4217 4218	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts						
4242       Maintenance and Repairs - Administrative	4204 4208 4217 4218 4221	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services						
4244       Public Education	4204 4208 4217 4218 4221 4232	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising						
4246       Supplies & Materials - Administrative          4247       Training costs - Administrative          4248       Travel - Administrative          4251       Telecomm Cell Phones and Pagers - Administrative          4253       Vehicle Expenses - Administrative          4254       Vehicle Expenses - Administrative          4254       Vehicle Fuel - Administrative          4259       Other Administrative          4299       Other Administration       0       0         5       Subtotal Administration       0       0         4300       Buildings and Facilities (Major Category)       XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 4221 4232 4240 4241	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising Insurance-Liability Insurance-Workers Compensation						
4247     Training costs - Administrative	4204 4208 4217 4218 4221 4232 4240 4241 4242	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising Insurance-Liability Insurance-Workers Compensation Maintenance and Repairs - Administrative						
4248         Treel - Administrative	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising Insurance-Liabitity Insurance-Workers Compensation Maintenance and Repairs - Administrative Public Education						
4251       Telecomm Cell Phones and Pagers - Administrative	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising Insurance-Liability Insurance-Workers Compensation Maintenance and Repairs - Administrative Public Education Supplies & Materials - Administration						
4253     Vehicle Egenses - Administrative       4254     Vehicle Fuel - Administrative       4299     Other Administrative       3ubtotal Administration     0       0     0       4300     Buildings and Facilities (Major Category)       XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246 4247	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising Insurance-Liability Insurance-Liability Insurance-Vorkers Compensation Maintenance and Repairs - Administrative Public Education Supplies & Materials - Administrative						
4254       Vehicle Fuel - Administrative       Image: Constraint of the services and Expenses         4299       Other Administration       0       0         Subtotal Administration       0       0       0         4300       Buildings and Facilities (Major Category)       XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246 4247 4248	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising Insurance-Liability Insurance-Liability Insurance and Repairs - Administrative Public Education Supplies & Materials - Administration Training costs - Administrative ITravel - Administrative						
4299     Other Admin Services and Expenses	4204 4208 4217 4218 4221 4222 4240 4241 4242 4244 4244 4246 4247 4248 4251	Audit Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Maintenance & Warranty Contracts Consulting Services Advertising Insurance-Liability Insurance-Workers Compensation Maintenance and Repairs - Administrative Public Education Supplies & Materials - Administrative Travel - Administrative Travel - Administrative Travel - Administrative						
Subtotal Administration         0         0         0           4300         Buildings and Facilities (Major Category)         XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246 4244 4246 4247 4248 4251	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Uability         Insurance-Vorkers Compensation         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Training costs - Administrative         Travel - Administrative         Telecomm Cell Phones and Pagers - Administrative         Vehicle Expenses - Administrative						
4300     Buildings and Facilities (Major Category)     XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246 4247 4248 4253 4254	Audit Services           Accounting / Bookkeeping Services           Contracts with Vendors           Legal Services           Maintenance & Warranty Contracts           Consulting Services           Advertising           Insurance-Liabitity           Insurance-Liabitity           Insurance-Workers Compensation           Maintenance and Repairs - Administrative           Public Education           Supplies & Materials - Administrative           Travel - Administrative           Telecomm Cell Phones and Pagers - Administrative           Vehicle Expenses - Administrative           Vehicle Expenses - Administrative						
4307         Utilities	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246 4247 4248 4253 4254	Audit Services           Accounting / Bookkeeping Services           Contracts with Vendors           Legal Services           Maintenance & Warranty Contracts           Consulting Services           Advertising           Insurance-Liabitity           Insurance-Liabitity           Insurance-Workers Compensation           Maintenance and Repairs - Administrative           Public Education           Supplies & Materials - Administrative           Travel - Administrative           Telecomm Cell Phones and Pagers - Administrative           Vehicle Expenses - Administrative           Vehicle Expenses - Administrative						
4307         Utilities	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246 4247 4248 4253 4254	Audit Services         Accouning / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Workers Compensation         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Travel - Administrative         Telecomm Cell Phones and Pagers - Administrative         Vehicle Expenses - Administrative         Vehicle Fuel - Administrative         Other Admin Services and Expenses						
4333     Maintenance and Repairs-Buildings and Facilities       4337     Building and Facilities Costs       4340     Supplies and Materials - Buildings and Facilities       4399     Other Building and Facilities Costs       4309     Other Building and Facilities       4309     Communications - Operations (Major Category)       XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4244 4244 4247 4248 4251 4253 4254 4299	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Ubility         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Training costs - Administrative         Telecomm Cell Phones and Pagers - Administrative         Vehicle Eugenses - Administrative         Other Admin Services and Expenses         Other Admin Services and Expenses	0	0	0			
4337     Building and Facilities Costs	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4246 4247 4248 4246 4247 4248 4254 4253 4254 4299	Audit Services         Accouning / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Liability         Insurance-Liability         Insurance-Administrative         Public Education         Supplies & Materials - Administrative         Travel - Administrative         Travel - Administrative         Vehicle Expenses - Administrative         Vehicle Expenses - Administrative         Other Admin Services and Expenses         Subtotal Administrative         Subtotal Administration	0	0	0			
4340     Supplies and Materials - Buildings and Facilities       4399     Other Building and Facilities Costs       Subtotal Building & Facilities     0       4400     Communications - Operations (Major Category)	4204 4208 4217 4218 4221 4222 4240 4241 4242 4244 4244 4244	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Workers Compensation         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Travel - Administrative         Travel - Administrative         Vehicle Expenses - Administrative         Vehicle Fuel - Administrative         Other Admin Services and Expenses         Subtotal Administration         Subtotal Administration         Buildings and Facilities (Major Category)         Ubilities	0	0	0			
4399     Other Building and Facilities Costs       Subtotal Building & Facilities     0       6     0       4400     Communications - Operations (Major Category)	4204 4208 4217 4218 4221 4220 4240 4241 4242 4244 4246 4247 4248 4251 4253 4254 4299 4300 4307 4333	Audit Services         Accounting / Bookkeeping Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Ubility         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Training costs - Administrative         Trakel - Administrative         Vehicle Expenses - Administrative         Other Admin Services and Expenses         Subtotal Administrative         Subtotal Administration         Subtotal Administration         Buildings and Facilities (Major Category)         Utilities	0	0	0			
Subtotal Building & Facilities         0         0           4400         Communications - Operations (Major Category)         XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 4221 4232 4240 4241 4242 4244 4244 4244 4244 424	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Liability         Insurance-Liability         Insurance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Travel - Administrative         Telecomm Cell Phones and Pagers - Administrative         Vehicle Expenses - Administrative         Other Administrative         Other Administrative         Subtotal Administrative         Subtotal Administrative         Unities         Subtotal Administrative         Ubilities         Building and Facilities (Major Category)         Ubilities	0	0	0			
4400 Communications - Operations (Major Category) XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 42217 4218 4224 4240 4241 4242 4244 4244 4246 4247 4248 4253 4253 4253 4259 4300 4307 4333 4337	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Uability         Insurance-Ubility         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Training costs - Administrative         Telecomm Cell Phones and Pagers - Administrative         Vehicle Expenses - Administrative         Other Admin Services and Expenses         Subtotal Administration         Subtotal Administration         Subtotal Administration         Unities         Subtotal Administrative         Ubilities         Maintenance and Repairs-Buildings and Facilities         Maintenance and Meterials - Buildings and Facilities	0	0	0			
4400 Communications - Operations (Major Category) XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	4204 4208 4217 4218 42217 4218 4224 4240 4241 4242 4244 4244 4246 4247 4248 4253 4253 4253 4259 4300 4307 4333 4337	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Uability         Insurance-Ubility         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Training costs - Administrative         Telecomm Cell Phones and Pagers - Administrative         Vehicle Expenses - Administrative         Other Admin Services and Expenses         Subtotal Administration         Subtotal Administration         Subtotal Administration         Unities         Subtotal Administrative         Ubilities         Maintenance and Repairs-Buildings and Facilities         Maintenance and Meterials - Buildings and Facilities	0	0	0			
	4204 4208 4217 4218 42217 4218 4224 4240 4241 4242 4244 4244 4246 4247 4248 4246 4247 4248 4253 4253 4259 4300 4307 4333 4337	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Workers Compensation         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Travel - Administrative         Travel - Administrative         Vehicle Expenses - Administrative         Vehicle Equences - Administrative         Other Admin Services and Expenses         Subtotal Administration         Subtotal Administration         Building and Facilities (Maior Category)         Ubilities         Building and Facilities (Stas         Supplies and Materials - Buildings and Facilities         Supplies and Materials - Buildings and Facilities         Supplies and Materials - Buildings and Facilities			0			
4405 Dues and Memberships - Operations	4204 4208 4217 4218 42217 4218 4224 4240 4241 4242 4244 4244 4246 4247 4248 4246 4247 4248 4253 4253 4259 4300 4307 4333 4337	Audit Services         Accounting / Bookkeeping Services         Contracts with Vendors         Legal Services         Maintenance & Warranty Contracts         Consulting Services         Advertising         Insurance-Liability         Insurance-Workers Compensation         Maintenance and Repairs - Administrative         Public Education         Supplies & Materials - Administrative         Travel - Administrative         Travel - Administrative         Vehicle Expenses - Administrative         Vehicle Equences - Administrative         Other Admin Services and Expenses         Subtotal Administration         Subtotal Administration         Building and Facilities (Maior Category)         Ubilities         Building and Facilities (Stas         Supplies and Materials - Buildings and Facilities         Supplies and Materials - Buildings and Facilities         Supplies and Materials - Buildings and Facilities			0			
	4204 4208 4217 4218 4217 4223 4240 4241 4244 4244 4244 4244 4244 4245 4251 4265 4261 4269 4300 4307 4337 4340 4399	Audit Services Accounting / Bookkeeping Services Accounting / Bookkeeping Services Contracts with Vendors Legal Services Advertising Insurance-Workers Compensation Maintenance and Repairs - Administrative Public Education Supplies & Materials - Administrative Travel - Administrative Travel - Administrative Other Administrative Vehicle Expenses - Administrative Vehicle Fuel - Administrative Other Administrative Subtotal Administrative Buildings and Facilities (Major Category) Utilities Building and Facilities Costs Cother Building & Facilities	0		0 XXXXXXXXXXX 0			



Do not change the budget code number and description. Any changes must be approved by the Comptroller of the Treasury. Use the "Other" categories when necessary, or supplemental codes like the next slide.

You may create or add more detail to the budget lineitem codes as long as the basic function is maintained. Any numbering system acceptable by your bookkeeping package that would "roll up" into the base number would work.



### **Budget Form - Housekeeping**

Examples:

- 1. 5005 Other Local Governments Subsidies could be expanded to:
  - a. 5005.01 ABC City
  - b. 5005.02 LMN City
  - c. 5005.03 XYZ City
- 2. 4013 Compensated Absences:
  - a. 4013A Longevity Pay
  - b. 4013B Supplemental Pay
  - c. 4013C Bonus



## Budget Form – overtime added

		EXAMPLE	ECD	2023	BUDGET	
			Prior Year	Current Year	Proposed Year	Explanation of departures from
Acct #	Account Nan	ne	FY2021	FY2022	FY2023	the current pattern.
Operating	g Revenue		XXXXXXXXXX	<u>(XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX</u>	XXXXXXXXXXX	
3010	TCA Section	7-86-303 Receipts				
3020	TCA Section	7-86-130 Receipts				
	Total O	perating Revenue	0	0	0	
Operating	g Expenses					
Salaries/	Wages and Be	nefits				
4000	Salaries and	Wages:	XXXXXXXXXX	<u>( XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX</u>	XXXXXXXXXXX	
4001	Director					
4003	Assistant Dire	ector(s)				
4004	Telecommunio	cators				
4004.1		Partttime				
4004.2		Overtime				
4005	Dispatch Sup	ervisor Personnel				
4005.1		Overtime				
		Subtotal Salaries and Wages	0	0	0	



Complete heading – District and Fiscal years

Complete first column with actual Financial Report data from last audit

- Audited line-items may not match Chart of Accounts on form
- 2. Audited Financial Report may not be in sufficient detail
- 3. May use data from audited budget variance schedule (budget to actual expenditures)



### Budget form – heading and prior year data

		EXAMPLE	ECD	2023	BUDGET					
			Prior Year	Current Year	Proposed Year	Explanation of departures from				
Acct #	Account Nan	ne	FY2021	FY2022	FY2023	the current pattern.				
Operatin	g Revenue		XXXXXXXXXXX	(XXXXXXXXXXXX	CXXXXXXXXXXX					
3010	TCA Section	7-86-303 Receipts	729,642							
3020	TCA Section	7-86-130 Receipts	82,500							
	Total O	perating Revenue	812,142							
Operatio	g Expenses						 		 	
	Wages and Be	nefits							 	
4000	Salaries and			<			 		 	
4001	Director		62,872							
4003	Assistant Dire	ector(s)	55,627							
4004	Telecommunic		408,864							
4004.1		Parttime								
4004.2		Overtime								
4005	Dispatch Sup	ervisor Personnel	82,671							
4005.1		Overtime	62,583							
			,							
		Subtotal Salaries and Wages	672,617							
4100	Employee Be	nefits:	XXXXXXXXXX	<						
4101	Social Securi		37,564							
4102	Medicare		9,136							
4104	Medical Insur	ance	119,383							
4106	Other Insuran	се	1,334							
4107	Unemploymer	nt Compensation	376	1						
4108	Pension Expe		4,586							
		Subtotal Employee Benefits	172,379							
	Total Salaries	s, Wages, and Employee Benefits	844,996							
Other Th	an Payroll Ope	erating Expenses:								
4200	Administratio	on (Major Category)	XXXXXXXXXX	<						
4203	Audit Services		7,400							
4204	Accounting / I	Bookkeeping Services	3,856							
4208	Contracts with									
4217	Legal Service	s	1,463							
4218	Maintenance	& Warranty Contracts	91,866							
4221	Consulting Se	rvices	16,797							



Enter most recently approved current year budget data in middle column. (If available, copy and paste from the third column of the current year amendment schedule.)

- 1. Depreciation is not required but highly recommended
- 2. Remember, reserves being used are not revenue and should be displayed after the calculation of change in net position



### Budget Form – current year data

		EXAMPLE	ECD	2022	BUDGET					
		EXAMPLE	ECD	2023	BUDGET		 	 		
			Prior Year	Current Vear	Proposed Year	Explanation of departures from		 		
Acct #	Account Nan	no	FY2021	FY2022	FY2023	the current pattern.		 		
-	g Revenue				XXXXXXXXXXXX					
3010		7-86-303 Receipts	729,642	729,642						
3020		7-86-130 Receipts	82,500	274,000						
0020	10,100000		02,000	271,000				 		
	Total O	perating Revenue	812,142	1,003,642						
			, , , , , , , , , , , , , , , , , , ,							
Operatin	g Expenses									
	Wages and Be	enefits								
4000	Salaries and		XXXXXXXXXX	xxxxxxxxxxx						
4001	Director		62,872	66,602						
4003	Assistant Dire	ector(s)	55,627	57,116						
4004	Telecommuni	cators	408,864	455,133						
4004.1		Partttime		15,000						
4004.2		Overtime		25,000						
4005	Dispatch Sup	ervisor Personnel	82,671	195,994						
4005.1		Overtime	62,583							
		Subtotal Salaries and Wages	672,617	814,845			 	 		
4100	Employee Be			<u> </u>				 		
4101	Social Securi	ty	37,564	50,520			 	 		
4102	Medicare		9,136	11,816				 		
4104	Medical Insur		119,383	142,341			 			
4106	Other Insuran		1,334	1,500			 			
4107		nt Compensation	376	1,900			 	 		
4108	Pension Expe	ense	4,586	64,436				 		
		Subtotal Employee Benefits	172,379	272,513			 	 		
	Total Salarie	s, Wages, and Employee Benefits	844,996	1,087,358			 			
							 		$\rightarrow$	
		erating Expenses:								
4200		on (Major Category)								
4203	Audit Service		7,400	7,800			_			
4204		Bookkeeping Services	3,856	7,000						
4208	Contracts with		4 400	25,500						
4217	Legal Service		1,463	6,000			_			
4218		& Warranty Contracts	91,866				_			
4221	Consulting Se	ervices	16,797							



Enter projected budget amounts for next year in the third column.

- 1. Depreciation is not required but highly recommended
- 2. Examine flow of expenditures and explain disruptions in space provided
- 3. Be knowledgeable about price and operational changes that may have cost impacts
- 4. Be conservative, overestimate expenditures and underestimate revenues



## **Budget Form – Projected year**

	EXAMPLE	ECD	2023	BUDGET					
		Prior Year	Current Year	Proposed Year	Explanation of departures from				
Acct #	Account Name	FY2021	FY2022	FY2023	the current pattern.				
Operatin	g Revenue	XXXXXXXXXX	XXXXXXXXXXX						
3010	TCA Section 7-86-303 Receipts	729,642	729,642	729,642					
3020	TCA Section 7-86-130 Receipts	82,500	274,000	274,634	Reclassified from 5006				
		- ,	,	,					
	Total Operating Revenue	812,142	1,003,642	1,004,276					
			1	,,					
Operatin	g Expenses								
	Wages and Benefits								
1000	Salaries and Wages:		xxxxxxxxxx	xxxxxxxxx					
4001	Director	62,872	66,602	75,000	Salary increase				
4003	Assistant Director(s)	55,627	57,116	62,500	Salary increase				
4004	Telecommunicators	408,864	455,133	493,968	Salary increase	 			
4004.1	Parttime	100,001	15,000	12,652					
4004.2	Overtime		25,000	20.000					
4005	Dispatch Supervisor Personnel	82,671	195,994	187,505	Salary increase				
4005.1	Overtime	62,583	195,994	107,505		 			
4005.1	Overunie	02,000		10,000		 			
	Subtotal Salaries and Wages	672,617	814,845	861,625		 			
	Subtotal Salaries and Wages	072,017	014,045	001,025		 			
4100	Employee Benefits:	~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	· · · · · · · · · · · · · · · · · · ·	XXXXXXXXXXX					
4101	Social Security	37,564	50,520	53,475	Salary increase			-	
4101	Medicare	9,136	11,816	12,506					
4102	Medical Insurance	119,383	142,341	155,652	Salary increase				
		1,334	1,500	1,600					
4106	Other Insurance Unemployment Compensation	376	1,500	2.000					
4107			,	2,000					
4108	Pension Expense	4,586	64,436	01,031					
	Outstatel Englands Day 51	470.070	070 540	000.070					
	Subtotal Employee Benefits	172,379	272,513	292,870					
	Total Salaries, Wages, and Employee Benefits	844,996	1,087,358	1,154,495					
							_		
	an Payroll Operating Expenses:								
1200	Administration (Major Category)		1						
4203	Audit Services	7,400	7,800	7,800			_		
4204	Accounting / Bookkeeping Services	3,856	7,000	6,000					
4208	Contracts with Vendors		25,500	11,000					
4217	Legal Services	1,463	6,000	6,000					
4218	Maintenance & Warranty Contracts	91,866			Reclassified to code 4431				
4221	Consulting Services	16,797							



Change in Net Position is the difference between revenue and expenditures

- 1. Always strive for a positive change in net position
- 2. If the change is negative, more expenditures are budgeted than revenues
- 3. The source(s) of available funds to meet a negative change in net position should always be explained (try to avoid using reserves to pay for recurring expenses)



Reserves are the primary resource for offsetting negative changes in net position

- 1. Reserves are generated by the accumulation of cash from positive changes in net position of each year for all years of operation
- 2. Depreciation is a prime input ingredient for the accumulation of cash. When depreciation expense is recorded, cash is not reduced (*the balancing entry is against accumulated depreciation, a contra-asset*)
- 3. Reserves are not revenue (It is helpful to estimate changes in reserve balances, but not required)



### Budget Form - Additional Funding Sources

In the Additional Funding Source section, Prior Year column, fill in the Reserve Balance Beginning amount with the ending balance of your net position from the prior audit and the reserve balances will project forward based on your current and proposed budget impacts

Reserves are generally considered to be the investments in CDs or Money Market accounts, or the unobligated balance maintained in checking accounts (liquid assets). Unobligated cash is money that is not needed to pay for current operations which are funded by current revenues.

A Detailed Description of Investments is required for financial reports at each board meeting, but it is not a budget requirement



### **Budget Form – impact on reserves**

District			ECD		BUDGET	
			Prior Year	Current Year	Proposed Year	
Acct #	Account Nam	e	FY 20	FY 20	FY 20	Notes
	Additional Fu	nding Source:			XXXXXXXXXX	
		Reserve Balance Beginning of Prior Year				
		Reserve Balance Beginning of Current Year		0		
	Re	eserve Balance Beginning of Proposed Year			0	
		Ending Reserve Balance	0	0	0	
	Am	ount of Reserve Used to Balance Budget		0	0	



### **Budget Form – impact on reserves**

	EXAMPLE	ECD	2023	BUDGET				
		Prior Year	Current Year	Proposed Year	Explanation of departures from			
Acct #	Account Name	FY2021	FY2022	FY2023	the current pattern.			
	Total Revenues and Losses	1,631,883	1,515,168	1,532,802				
	Total Operating Expenses	1,160,261	1,572,433	1,629,066				
	Change in Net Position	471,622	(57,265)	(96,264)				
	Additional Funding Source:			XXXXXXXXXX				
	Reserve Balance Beginning of Prior Year	1,524,788						
	Reserve Balance Beginning of Current Year		1,996,410					
	Reserve Balance Beginning of Proposed Year			1,939,145				
	Ending Reserve Balance	1,996,410	1,939,145	1,842,881				
	Amount of Reserve Used to Balance Budget		(57,265)	(96,264)				



### **Budget Form - Capital Projects Section**

- All expenditures must be authorized by your board, individually by board action, if not included in the budget approval process
- 2. The budget approval process can accomplish the objective of expenditure authorization
- 3. When assets are planned for purchase, these anticipated costs do not normally appear on a revenue and expenditure budget
- 4. Asset purchases should have an explanation of the source and impact of the drain on cash balances (reserves)



### **Budget Form - Capital Projects Section**

- 5. Use of the capital projects section accomplishes the objective to provide documentation of authorization for capital asset expenditures and describes the resources for payment
- 6. Capitalized expenditures only affect depreciation expense on the Statement of Revenue and Expenditures used in calculating Change in Net Position
- 7. This is not a "fixed" form, it may be used, or bits and pieces of it, as deemed most appropriate for your board's understanding



# Budget form – capital projects

District			ECD		BUDGET	
			Prior Year	Current Year	Proposed Year	
Acct #	Account Nam	10	FY 20	FY 20	FY 20	Notes
Staten	nent of Ca	pital Projects:	XXXXXXXXXXX	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	XXXXXXXXXXX	
	Capital Asset	s Not Being Depreciated (In Process)	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXX	
1351		Land				
1352		Construction in Progress				
1353		Other Capital Assets				
	Capital Asset	s Being Depreciated (In Process)	XXXXXXXXXX	XXXXXXXXXXXX	XXXXXXXXXX	
1302		Buildings and Improvements				
1304		Furniture and Fixtures				
1306		Office Equipment				
1308		Communications Equipment				
1312		Leasehold Improvements				
1320		Other Capital Assets				
		Capital Assets (In Process)	0	0	0	



# Budget form – capital projects

District			ECD		BUDGET	
			Prior Year	Current Year	Proposed Year	
Acct #	Account Nam	e	FY 20	FY 20	FY 20	Notes
	<b>Capital Asset</b>	s Not Being Depreciated (Planned)	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	
1351		Land				
1352		Construction in Progress				
1353		Other Capital Assets				
	<b>Capital Asset</b>	s Being Depreciated (Planned)	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXXX	
1302		Buildings and Improvements				
1304		Furniture and Fixtures				
1306		Office Equipment				
1308		Communications Equipment				
1310		Vehicles				
1312		Leasehold Improvements				
1320		Other Capital Assets				
		Capital Assets (Planned)	0	0	0	
		Total Capital Projects Budget	0	0	0	



### Budget Form – Statement of Bonded Debt

Whether you have debt, or not, a statement of bonded and other indebtedness is required as part of the budget

District			ECD		BUDGET	
	-		Prior Year	Current Year	Proposed Year	
Acct #	Account Nam	ne la	FY 20	FY 20	FY 20	Notes
Staten	nent of Boi	nded and Other Indebtedness	5:			
2203	Notes Payabl	leLong-term				7
2210	Other Long-to	erm Liabilities				
		Total Cost of Liabilities	0	0	0	
De	bt Type	Debt Owed To:			Amount	
			Total Debt		0	



A schedule of salaries by position and the number of people employed is required.

NOTE that the names of individual employees are not identified in the schedule, only the number of positions in each job classification. This document should provide detail for the summary totals in the Wage and Salary section of the budget.



# **Budget form – Personnel Positions**

District		ECD	BUDGET
Employee P	ositions Schedule		
Employees of t	the ECD by position and the	numbers of positions.	
Count vacant posi	tions, as well as people, but only ir	clude positions for which the ECD is t	he employer.
Use tenths of a fu	Il number to indicate a part-time or	shared positions, i.e., half time directo	or would be .5 position.
	per of tions		Subtotals
	Director		0
XXXXX	XXXXX A	dministrative Personnel	0
	Administrative Assistant St	aff	XXXXXXXX
	Office Staff		XXXXXXXX
	Accounting/Bookkeeping S	Staff	XXXXXXXX
	Mapping Staff		XXXXXXXXX
	Technology Staff		XXXXXXXXX
	Other		XXXXXXXXX
			XXXXXXXXXX



# **Budget form – Personnel Positions**

District		ECD		BUDGET	
				-	
XXXXXXXXXX	Dispatchers/Telecommunica	ators/Calltakers		0	
	Shift/Lead Supervisors			XXXXXXXX	
	Full-time			XXXXXXXX	
	Part-time			XXXXXXXX	8
	Other			XXXXXXXX	
XXXXXXXXXXX	(			XXXXXXXXXX	
	Data Processing Personnel			0	
	Custodial Personnel			0	
	Maintenance Personnel			0	
XXXXXXXXXXX	List Other position tit	les below		0	
				XXXXXXXX	
				XXXXXXXX	
0	Total Employees	Т	otal Employees	0	



# Budget form – Personnel Positions

District		ECD	2023	BUDGET	
		_			
XXXXXX	XXXX Dispatchers/Telecommunicators/Calltakers			25	
4	Shift/Lead Supervisors			XXXXXXXX	
19	Full-time			XXXXXXXX	
2	Part-time			XXXXXXXX	
	Other			XXXXXXXX	
XXXXXXX	XXXX			XXXXXXXXXX	
	Data Processing Personnel			0	
	Custodial Personnel			0	
	Maintenance Personnel			0	
XXXXXXX	XXXX List Other position titles below			0	
				XXXXXXXX	
				XXXXXXXX	
				XXXXXXXX	
27	Total Employees	Т	otal Employees	27	



A variance schedule compares the current year budget with the current year actual expenditures

Most bookkeeping software packages have built in reports to determine variances

If you use the form on the TECB website, you have to make sure that the Variance and Amendment schedules are picking up the middle column Current Year budgeted amounts and not the Proposed Year amounts



If you use the budget form on the TECB website and do not make any changes to the rows other than hiding them, the first column of the variance schedule will be automatically populated with your current year budget amounts and the first column of Amendment # 1 schedule will be populated with the current year budget amount.

If you manually enter your actual year-to-date expenditures at any time during the year, the variance or difference between your budget and expenditures will calculate to help you determine if a budget amendment is needed



VARIA	NCF	EXAMPLE	ECD				
	1		Approved/Amended	d Actual		Percent	
Acct #	Account Nar	ne	Current Budget	Year-to-Date	Variance	Remaining	Explanation
	Revenue		XXXXXXXXXXX	XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX			Explanation
		7-86-303 Receipts	729,642		729,642	100%	
		7-86-130 Receipts	274,000		274,000	100%	
	Total O	perating Revenue	1,003,642	0	1,003,642		
Operating	j Expenses						
	Vages and Be	polito					
4000	Salaries and		XXXXXXXXXXX	XXXXXXXXXXX	******		
4001	Director	11 ugo3.	66,602		66,602	100%	
	Assistant Dire	ector(s)	57,116	1	57,116	100%	
4004	Telecommuni		455,133		455,133	100%	
4005		pervisor Personnel	15,000		15,000	100%	
4006		dress Personnel	25,000		25,000	100%	
4007	Other Salarie		195,994		195,994	100%	
			100,001				
		Subtotal Salaries and Wages	814,845	0	814,845		
4100	Employee B	enefits:	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXX		
4101	Social Securi	ity	50,520		50,520	100%	
4102	Medicare		11,816		11,816	100%	
4104	Medical Insur	ance	142,341		142,341	100%	
4106	Other Insurar	nce	1,500		1,500	100%	
4107	Unemployme	nt Compensation	1,900		1,900	100%	
4108	Pension Expe	ense	64,436		64,436	100%	
		Subtotal Employee Benefits	272,513	0	272,513		
	Total Salarie	s, Wages, and Employee Benefits	1,087,358	0	1,087,358		
	l'otal oulario	o, magoo, and Employee Benefice	.,	<u> </u>	1,001,000		
Other Tha	an Pavroll On	erating Expenses:					
4200		on (Major Category)	XXXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXX		
	Audit Service		7,800		7,800	100%	
4204		Bookkeeping Services	7,000		7,000	100%	
4208	Contracts wit		25,500		25,500	100%	
4217	Legal Service		6,000		6,000	100%	
4232	Advertising		300	1	300	100%	



- 1. First column is populated from budget
- 2. Enter current year actual expenditures in middle column. (*Adjustments may be necessary to match budgeted line items*)
- 3. The 3<sup>rd</sup> column displays the difference in the annual budget amount and the year-to-date expenditure amount (the variance). There is also a calculation for the percentage of the expenditure to budget. (*This percentage calculation column may be deleted if not needed or used*)



VARIA	NCE	EXAMPLE	ECD				
	<u>.</u>		Approved/Amended	Actual		Percent	
Acct #	Account Nan	ne	Current Budget	Year-to-Date	Variance	Remaining	Explanation
Operating	g Revenue		XXXXXXXXXXX	XXXXXXXXXXXXX	(XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	Х	
3010	TCA Section	7-86-303 Receipts	729,642	600,000	129,642	18%	
3020	TCA Section	7-86-130 Receipts	274,000	274,000	0	0%	All funding received in November
	Total O	perating Revenue	1,003,642	874,000	129,642		
Operating	g Expenses						
alaries/V	Vages and Be	nefits					
1000	Salaries and	Wages:	XXXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXX		
4001	Director		66,602	55,000	11,602	17%	
4003	Assistant Dire	ector(s)	57,116	45,000	12,116	21%	
4004	Telecommuni	cators	455,133	395,000	60,133	13%	Overtime costs excessive
4005	Dispatch Sup	ervisor Personnel	15,000	12,000	3,000	20%	
4006	Mapping /Add	lress Personnel	25,000	20,000	5,000	20%	
4007	Other Salaries	s & Wages	195,994	160,000	35,994	18%	
		Subtotal Salaries and Wages	814,845	687,000	127,845		
100	Employee Be	nefits:	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX		
	Social Securi		50.520	40.000	10.520	21%	
4102	Medicare		11,816	9,000	2,816	24%	
4104	Medical Insur	ance	142,341	120,000	22,341	16%	
4106	Other Insuran	се	1,500	,	1,500	100%	Applicable employee left
4107	Unemploymer	nt Compensation	1,900	800	1,100	58%	
4108	Pension Expe	nse	64,436	50,000	14,436	22%	
		Subtotal Employee Benefits	272,513	219,800	52,713		
	Total Salarie	s, Wages, and Employee Benefits	1,087,358	906,800	180,558		
Other Tha	an Payroll Ope	erating Expenses:					
200		on (Major Category)	XXXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXX		
4203	Audit Service		7,800	8,500	(700)	-9%	Lease evaluation extra work done
4204	Accounting /	Bookkeeping Services	7,000	6,000	1,000	14%	
4208	Contracts with		25,500	20,000	5,500	22%	
4217	Legal Service	S	6,000	1,500	4,500	75%	Not used as expected
	Advertising		300	100	200	67%	Not used as expected



- 4. Since budget amounts are for the entire year and actual amounts entered are up to that point in time, each line-item variance must be evaluated to determine if an amendment is necessary
- 5. Amendments can be positive or negative
- 6. Once it is determined that an amendment is needed, write the amount and reason in the NOTES column, because when the amendment is saved, the variance difference disappears and reconstructing the change may be difficult



VARIA	NCE	EXAMPLE	ECD				
	-		Approved/Amended	Actual		Percent	
Acct #	Account Nam	10	Current Budget	Year-to-Date	Variance	Remaining	Explanation
	a Revenue			XXXXXXXXXXXXX			
3010		7-86-303 Receipts	729,642	600,000	129,642	18%	
3020		7-86-130 Receipts	274,000	274,000	0	0%	Amend up for Excess 55000
		·					
	Total Op	perating Revenue	1,003,642	874,000	129,642		
Operating	g Expenses						
Salaries/	Nages and Be	nefits					
4000	Salaries and	Wages:	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXX		
4001	Director		66,602	55,000	11,602	17%	
4003	Assistant Dire	ctor(s)	57,116	45,000	12,116	21%	
4004	Telecommunic	ators	455,133	395,000	60,133	13%	Amend up 10000
4005	Dispatch Supe	ervisor Personnel	15,000	12,000	3,000	20%	
4006	Mapping /Address Personnel		25,000	20,000	5,000	20%	
4007	Other Salaries & Wages		195,994	160,000	35,994	18%	
		Subtotal Salaries and Wages	814,845	687,000	127,845		
4100	Employee Benefits:		XXXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXXX	1	
4101	Social Securit	у	50,520	40,000	10,520	21%	
4102	Medicare		11,816	9,000	2,816	24%	
4104	Medical Insura	ance	142,341	120,000	22,341	16%	
4106	Other Insurance		1,500		1,500	100%	Amend down 1500
4107		t Compensation	1,900	800	1,100	58%	
4108	Pension Expe	nse	64,436	50,000	14,436	22%	
			070 540	0.40,000	50 740		
	Tatal Oala in	Subtotal Employee Benefits	272,513	219,800	52,713 180,558		
	Total Salaries	, Wages, and Employee Benefits	1,087,358	906,800	180,558		
Other Th	an Pavroll One	erating Expenses:					
4200		n (Major Category)	XXXXXXXXXX	XXXXXXXXXXX	XXXXXXXXXX	<u>.</u>	
4203	Audit Services		7,800	8,500	(700)	-9%	Amend up 700
4203	Accounting / Bookkeeping Services		7,000	6,000	1,000	-9%	
	Contracts with Vendors		,	20,000	5,500	22%	
	Contracts with	Vendors					
4204 4208 4217	Contracts with Legal Services		25,500 6,000	1,500	4,500	75%	



If you continue to use the recommended budget forms, cut and paste features will save you a lot of time

The third column of your current year budget can be copied and pasted to the second column of your proposed budget.

Once your Current Year and Proposed Budgets have been approved by your board, you may only make changes by going through the amendment process and obtaining board's approval at open board meetings



After evaluating variances, determine any needed amendments and enter amounts on the next appropriate amendment worksheet in the Current Year budget "Increase/Decrease" column. Save each amendment file as a separate document. (When the amendment amount is entered into the Current Year column, the Variance automatically recalculates and wipes out the difference.)

The third column of the final amended current year budget can be copied and pasted to the second column of a proposed budget *Saves time and effort*.



AMEN	DMENT #1	EXAMPLE	ECD			
			Approved	Increase or	Amend #1	
Acct #	Account Name		Current Budget	(Decrease)	Current Budget	Explanation of change.
Operating Revenue		XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	XXXXXXXXXX	ĊXXXXXXXXXXX	2	
3010	TCA Section 7-8	36-303 Receipts	729,642		729,642	
3020	TCA Section 7-8	36-130 Receipts	274,000	55,000	329,000	Section 130 November distribution
	Total Operating Revenue		1,003,642	55,000	1,058,642	
4003	Assistant Directo	Dr(s)	57,116		57,116	
4004	Telecommunicators		455,133	10,000	465,133	Salary Bonus authorized by board
4004.1		Partttime	15,000		15,000	
4004.2		Overtime	25,000		25,000	
4106	Other Insurance		1,500	(1,500)	0	eligible employee retired
4203	Audit Services		7,800	700	8,500	GASB 87 required Lease analysis
4204	Accounting / Bookkeeping Services		7,000		7,000	
4208	Contracts with V	/endors	25,500		25,500	
	Grand Total Op	perating Expenses	1,572,433	9,200	1,579,421	
	Total Revenues	and Losses	1,515,168	55,000	1,570,168	
	Total Operating Expenses		1,572,433	9,200	1,579,421	
		Change in Net Position	(57,265)	45,800	(9,253)	



AMENDMENT #1		EXAMPLE	ECD				
			Approved	Increase or	Amend #1		
Acct #	Account Name		Current Budget	(Decrease)	Current Budget	Explanation of change.	
Operating Revenue			XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX	XXXXXXXXXX	CXXXXXXXXXXX		
3010	TCA Section 7-8	6-303 Receipts	729,642		729,642		
3020	TCA Section 7-8	6-130 Receipts	274,000	55,000	329,000	Section 130 November distribution	
	Total Oper	rating Revenue	1,003,642	55,000	1,058,642		
4003	Assistant Directo	pr(s)	57,116		57,116		
4004	Telecommunicat	ors	455,133	10,000	465,133	Salary Bonus authorized by board	
4004.1		Partttime	15,000		15,000		
4004.2		Overtime	25,000		25,000		
4106	Other Insurance		1,500	(1,500)	0	eligible employee retired	
4203	Audit Services		7,800	700	8,500	GASB 87 required Lease analysis	
4204	Accounting / Bo	okkeeping Services	7,000		7,000		
4208	Contracts with V	endors	25,500		25,500		
	Grand Total Op	erating Expenses	1,572,433	9,200	1,579,421		
	Total Revenues	and Losses	1,515,168	55,000	1,570,168		
	Total Operating	Expenses	1,572,433	9,200	1,579,421		
		Change in Net Position	(57,265)	45,800	(9,253)		



Make budget amendments conservatively. Enter higher budget expenditure amounts than really expected. It is easier to explain to your board a potential negative change in net position caused by overestimating budget expenditures, than it is to address an audit exception or finding because money was spent without authorization

The closer it is to the end of the fiscal year, the more obvious the need for an amendment becomes



Accounting and Financial Reporting Manual for TN ECDs 2022 Audit Manual - Internal Control and Compliance Manual <u>https://comptroller.tn.gov/office-</u> <u>functions/la/resources/manuals.html</u>

TN Budget Manual for Local Governments <u>https://comptroller.tn.gov/content/dam/cot/lgf/documents/man</u> <u>uals/LocalGovernmentBudgetManualFinal.pdf</u>

Certified Municipal Finance Officer program <u>https://www.mtas.tennessee.edu/certified-municipal-finance-officer-cmfo (not required, but good training)</u>



TN Debt Manual for Local Governments <u>https://comptroller.tn.gov/content/dam/cot/lgf/documents/m</u> <u>anuals/LocalGovernmentDebtManualFinal.pdf</u>

Finance Leases require Comptroller approval

A financing lease is defined as an agreement for the use of property and includes one of the following elements:

- (a) rental payments include an identifiable interest component; or
- (b) the local government has the right to purchase the property that is subject to the lease at a price that is not based upon the fair market value of the property at the time of the purchase.



TN Debt Manual for Local Governments (continued) <u>https://comptroller.tn.gov/content/dam/cot/lgf/documents/m</u> <u>anuals/LocalGovernmentDebtManualFinal.pdf</u>

- Tenn. Code Ann. § 9-24-101 On or after January 1, 2022, any lease that is not classified as exempt under the "Uniformity in Local Government Lease Financing Act of 2021," must be reviewed and approved by the Comptroller's Office prior to approval by the local governing body
- This approval requirement applies to individual lease financing agreements with principal amounts greater than \$100,000 and to individual lease financing agreements that are \$100,000 or less if the principal amount, together with the principal amount of all exempt lease financings issued by the public entity in the same fiscal year exceeds \$100,000.



Uniformity in Local Government Lease Financing Act <u>https://www.ctas.tennessee.edu/eli/uniformity-local-government-lease-financing-act</u>

Pursuant to T.C.A. § 9-24-102(5), lease financing is defined as any lease under which (1) the rental payments include an identifiable interest component; or (2) the lessee has a right to purchase the property subject to the lease price that is not based upon the fair market value of the property at the time of purchase.

Exempt lease financing is lease financing with a principal amount not exceeding 100,000 and does not include a lease financing if the principal amount of that lease financing together with the principal amount of all exempt lease financing issued by the public entity previously in the same fiscal year exceeds (100,000); See T.C.A. § 9-24-102((1).

Before entering any lease financing, a local government is required to get approval from the comptroller of treasury



#### Uniformity in Local Government Lease Financing Act Required Supplemental Information

Schedule of Changes in Lease Obligations. The schedule should include the following:

- •Original Amount of Issue
- Interest Rate
- Date of Issuance
- Maturity Date
- •Beginning Outstanding Amounts
- Amounts Issued During Period
- Amounts Paid and/or Matured During Period
- •Remeasurements
- Ending Outstanding Amounts

Schedule of Lease Obligations, Principal, and Interest Requirements by Fiscal Year



# Jim Barnes, Fiscal Director

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#### Website

**TECB Home Page:** <u>http://tn.gov/commerce/section/e911</u>

