December 6, 2021

Dear Representative,

On behalf of all of us at the University of Tennessee Medical Center I want to thank you for serving as a member of the Tennessee General Assembly. Many of our 6,000 team members and more than 140,000 patients we see each year are your constituents and we appreciate your commitment to representing our combined priorities and interests.

This past year has certainly been unusual for all of us. As we approach the legislative session, we would like to cordially invite you to join us on Friday, January 21, 2022, from 11:30am to 1 pm (EST) here at UT Medical Center. We will recognize and thank you for your time in the legislature, let you hear from our medical experts on various medical topics, and discuss a few key issues on the upcoming legislative agenda.

At this point we are planning on having the meeting at the Medical Center in a correct and socially distanced way in the Heart Hospital Conference Room and provide a box lunch. As we get closer to January 21^{st,} we will send you any needed updates.

Please contact my Executive Assistant, Angela Sandel at 865-305-9896 or assistant.com/a

Thanks again and we look forward to seeing you on January 21st. If you have any questions, my direct office phone is 865-305-6049 or 865-680-1687.

Sincerely,

Bruce Hartmann Senior Vice President Chief Community Relations Officer