

# **Tennessee State Group Insurance Program**



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STATE OF TENNESSEE DEPARTMENT OF FINANCE AND ADMINISTRATION BENEFITS ADMINISTRATION 1900 William R. Snodgrass Tennessee Tower 312 Rosa L. Parks Avenue Nashville, TN 37243

Laurie Lee EXECUTIVE DIRECTOR

Larry B. Martin COMMISSIONER

December 31, 2018

Ladies and Gentlemen:

We are pleased to submit the 2017 Annual Program and Financial Report for Benefits Administration. Under the direction of the State, Local Education and Local Government Insurance Committees, this division of the Department of Finance and Administration manages insurance benefits for 139,000 employees and 34,000 Medicare-eligible retirees and their families from public sector organizations in Tennessee. At the end of 2017, the state-sponsored plans provided health insurance coverage to almost 312,000 individuals.

The data presented here demonstrate program, statistical and financial trends for the plans. The financial statements reflect the fiscal year ended June 30, 2017.

While the State Group Insurance Program sponsors the coverages and programs reviewed in this report, we work in partnership with 15 contractors and a number of other state agencies to deliver services to program members. The results reported here reflect their contributions and the leadership of the Insurance Committees.

Sincerely,

Spinie D. See

Laurie S. Lee, Executive Director

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Larry B. Martin, Commissioner

# Who we are

Benefits Administration is a division within the State of Tennessee's Department of Finance and Administration.

The authorization for providing group insurance benefits for public officials, state, local education and local government employees and retirees is found in Chapter 27 of Title 8, Tennessee Code Annotated.

The benefit plans authorized by this legislation are governed separately by three committees identified as the State, Local Education and Local Government Insurance Committees. Members for 2017 are listed at the right.

Each committee represents the interests of the employer(s) and their employees and retirees in financially separate benefit plans.

The responsibilities of each committee can be summarized under four broad areas:

- 1. To establish the benefit plans offered.
- 2. To approve premiums necessary to fund plan operations.
- 3. To provide for the administration of certain plan functions through the selection of contractors and monitoring of vendor performance.
- 4. To establish and review policy related to eligibility and benefits.

## **Our Mission**—

Deliver comprehensive, affordable, dependable and sustainable benefits

### **Our Vision**—

Healthy members; peace of mind

#### 2017 Insurance Committee

Larry B. Martin, Chairman — S, E, G Commissioner, Department of Finance and Administration

Justin Wilson — S, E, G Comptroller of the Treasury

David Lillard — S, E, G State Treasurer

Julie Mix McPeak — S, E Commissioner, Department of Commerce and Insurance

Rebecca Hunter — S Commissioner, Department of Human Resources

Todd Campbell — S Employee Representative

Laura Henderson — S Employee Representative

April Preston — S Higher Education Representative

Randy Stamps — S Tennessee State Employee Association

Senator Bo Watson — S Chair, Senate Finance, Ways and Means Committee

Representative Charles Sargent — S Chair, House Finance, Ways and Means Committee

Maryanne Durski — E Designee, Department of Education

Rebecca Jackman — E Middle Tennessee Teacher Representative

Erin Johnson — E East Tennessee Teacher Representative

Paula Yates — E West Tennessee Teacher Representative

Randall Bennett — E Tennessee School Boards Association

Kevin Krushenski — G Tennessee Municipal League

Nathan Brock — G Tennessee County Services Association

S — State Insurance Committee E — Local Education Insurance Committee G — Local Government Insurance Committee

## **Contract Partners**

The division works in partnership with the following entities in the administration of insurance benefits and related administrative functions:

#### **Aon Hewitt**

Providing benefits and actuarial consultant services to the division.

#### **BlueCross BlueShield of Tennessee**

Providing administration of healthcare coverage for plan members in the Partnership, Standard and Limited Preferred Provider Organizations (PPOs) and the HealthSavings Consumer-driven Health Plan (CDHP).

#### Cigna

Providing administration of healthcare coverage for plan members in the Partnership, Standard and Limited Preferred Provider Organizations (PPOs) and the HealthSavings Consumer-driven Health Plan (CDHP).

Also providing voluntary prepaid dental insurance to participating plan members statewide.

#### **CVS/caremark**

Providing pharmacy benefits for all members enrolled in health coverage.

#### **EyeMed Vision Care**

Providing voluntary vision insurance to employees and their eligible family members.

#### **Healthways**

Providing disease management, lifestyle management and wellness program services for all plan members enrolled in health coverage.

#### **Jellyvision Lab**

Providing online benefits decision support for members.

#### **MedAmerica Insurance Company**

Providing voluntary long-term care coverage to employees and their eligible family members who choose to enroll in this coverage.

#### MetLife

Providing voluntary preferred dental organization insurance to participating employees statewide.

#### **Optum Health**

Providing employee assistance program (EAP) services to employees and administration of behavioral health and substance use coverage for plan members enrolled in health coverage.

#### **PayFlex**

Providing health savings accounts (HSAs) to members enrolled in the HealthSavings Consumer-driven Health Plan (CDHP).

Also providing flexible spending accounts (FSAs) to state and higher education employees.

#### POMCO

Providing administration of supplemental medical insurance for retirees with Medicare.

#### Securian (Minnesota Life)

Providing basic term life and accidental death and dismemberment (AD&D) insurance, basic dependent life insurance, voluntary term life and AD&D insurance to benefits-eligible state and higher education employees.

#### **Truven Health Analytics**

Providing data warehousing and analytical services to assess healthcare utilization and claims-based costs for our population.

#### **University Community Health Service**

Providing employee health clinic services to state and higher education employees enrolled in the state group health insurance plan.

# What we do

Benefits Administration administers health, dental, vision, life and long-term care insurance coverages for almost 312,000 public sector employees, retirees and their eligible dependents.

In addition to insurance coverages, the division also administers an employee assistance program (EAP) and integrated disease management and wellness programs.

State Group Insurance Program participants include state government and higher education employees, as well as employees of local school systems and local government agencies who choose to participate in one of the state-sponsored plans. Various quasi-governmental eligible non-profit agencies may also elect to participate in the local government plan.

In 2017, the state offered all members three health insurance options — the Partnership Preferred Provider Organization (PPO), Standard PPO and HealthSavings Consumer-driven Health Plan or CDHP. Members have the choice of two medical insurance carriers — BlueCross BlueShield of Tennessee (BCBST) or Cigna.

A fourth option was available to participants in the local education and local government plans. The Limited PPO is a high-deductible plan available statewide with claims and networks administered by BCBST or Cigna.

The division contracts separately with CVS/caremark for prescription drug coverage and Optum Health for behavioral health services for all plan options.

The PPOs cover the same services, treatments and products. Members who choose the Partnership PPO must also agree to a partnership promise. The promise requires members to take certain steps to maintain or improve their health. In return, these members pay lower premiums, copays, coinsurance and deductibles and have lower out-of pocket maximums than those choosing the Standard PPO. Those in the State Wellness HealthSavings CDHP agree to certain wellness steps in exchange for the state's contribution to their HSA account.

In addition to health insurance, participants in all plans may enroll in voluntary dental coverage if coverage is offered by the employing agency, choosing either the preferred dental plan administered by MetLife or the prepaid plan administered by Cigna.

Voluntary vision coverage is available to all state plan members. Members in the local education and local government plans are also eligible, if coverage is offered by the employing agency. Vision coverage is administered by EyeMed.

The Tennessee Plan, supplemental medical insurance for retirees with Medicare, is available to Medicareeligible retirees who participate in the Tennessee Consolidated Retirement System (TCRS) and certain higher education retirees who participate in a higher education optional retirement plan. Coverage is administered by POMCO.

State employees are provided with basic term life and accidental death and dismemberment (AD&D) coverage, in addition to voluntary term life and accidental death, underwritten by Securian (Minnesota Life).

Voluntary long-term care insurance is available to all state plan employees, retirees and eligible family members through MedAmerica Insurance Company. This coverage is also available to local education and local government plan members, if offered by the employing agency.

#### **Health Plan Enrollment**

State government comprises more than half of the State Group Insurance Program enrollment.

	Employee/Retiree		Spouse		Child/Dependent		Total
Local Education	54,899	50%	18,758	17%	35,957	33%	109,613
Local Government	15,412	66%	2,798	12%	5,191	22%	23,401
State Government	68,407	47%	29,945	21%	46,447	32%	144,799
						Total	277,813

# How we do it

Benefits Administration includes four areas of expertise: Vendor Services, Financial Management & Program Integrity, Operations and Communications. Each of these teams works to deliver value to members by implementing accountable plan design and conservative fiscal policy to sustain a market-competitive benefit. Specifically, the division has a consistent strategic focus on four key levers to deliver value:

- **1. Purchasing** Obtain best pricing through competitive procurements that leverage the state's purchasing power and vendor core competencies
- **2. Plan design** Balance plan target actuarial value and cost with incentives for members to seek the appropriate care and for management of chronic disease
- **3. Population health** Build data-driven health management and wellness supports into the plan design to raise member accountability for health behaviors and improve health outcomes
- **4. Pay for value** Increase the accountability of contractors and providers so that we pay for improved quality and competitive cost, not volume

The year-over-year aggregate premium increases for the State, Local Education and Local Government plans from 2013–2017 have averaged 3.4 percent, 4.2 percent and 2.3 percent, respectively, well below the industry average. The plans' financial performance reflects the success of this strategy.

In 2017, the following key initiatives were accomplished.

## **Vendor Services**

The administration of flexible benefits for state employees was successfully transitioned from the Tennessee Department of Treasury to Benefits Administration's contracted partner, PayFlex. Overall enrollment in the flexible benefits as a whole remained relatively constant as the move from Treasury to PayFlex occurred, while enrollment increased slightly in the medical flexible spending account (FSA) by 3 percent and in the limited purpose FSA by 6 percent. Enrollees in the medical FSA and limited purpose FSA also now have the ability to use a debit card for their qualifying healthcare flex purchases. Take Charge at Work launched in the fourth quarter of 2017. This is a confidential program designed to help working adults recognize and manage symptoms of stress and depression. Members work with a coach to create a personal plan while working through a program workbook at a pace that is right for them. They receive help from their coach during regular phone calls along the way. The goal of the program is to help employees find better work-life balance, so they can get back to feeling productive and enjoying their lives.

After 15 years, the long-term care insurance program was closed to new enrollments. Low participation and market research indicated that it would not be practical to continue offering the benefit, as companies offering this product have exited the market. The insurance committees chose not to seek an alternative for longterm care insurance after the contract with MedAmerica expired on December 31, 2017. Current members enrolled in the program continue to have coverage on a direct basis with MedAmerica.

## Financial Management & Program Integrity

Benefits Administration restructured the Financial Management and Program Integrity area to enhance its ability to promote compliance, transparency and accountability throughout the division. As part of this restructure, two vacant positions were reclassified and our Vendor Accountability Unit expanded the data analysis capacity of our group. The unit performed additional research, ad hoc reporting, utilization reviews and claims analysis to assist management in making data-driven decisions. The unit also took on additional responsibilities for providing our participating agencies high level, aggregated claims information and reporting to the federal Centers for Disease Control on our Diabetes Prevention Program.

In addition, Program Integrity worked with our decision support vendor and internal systems team to build and implement a new eligibility file, which increased the accuracy of our decision support database. Program Integrity continued our Member Accountability function, collecting just under \$1M from subrogation cases and ineligible individuals for whom claims had been paid.

## **Operations**

Our Operations team strives to deliver excellent service every day that results in our customers' "peace of mind," central to our vision. Based on feedback from our key customers-agency benefits coordinators-we created a "recalibration" approach to our internal training to improve our knowledge and consistency. One key to success is to "train to 100 percent, 100 percent of the time, under 100 percent of the conditions an employee might face." Under this approach launched this year we trained and tested our managers first before then requiring the service center staff to do so. The entire Benefits Administration service center workforce was "recalibrated" with each member of the team attaining a passing score of 100 in 2017. The most recent customer satisfaction survey of our benefits coordinators showed that our customers rated their overall satisfaction with our service center at 94 percent.

Additionally, Benefits Administration procured Zendesk, a customer service and engagement software to enhance our customer experience. This product delivers an easy to use platform for our service center agents and intuitive self-service for our customers. We expanded our customer interactions from just phone and email to include a real-time chat feature and automatic responses to inquiries with Zendesk article suggestions. In 2017, our Zendesk customer service rate was 93.5 percent.

## Communications

The Communications team works on outreach and education efforts to help our agencies and members understand insurance benefits options and make informed choices. In 2017, Communications created a video campaign using internal resources to write scripts, build basic animation and create voiceovers. The result was 10 posted videos on the ParTNers for Health YouTube channel (youtube.com/partnersforhealthtn) covering the basics, such as insurance terminology and networks, specific products such as the consumer-driven health plan (CDHP), and new products, such as long and short term disability. These productions replaced a costly tool we had previously procured externally.

The outcome was a 30 percent increase in hits during annual enrollment with minimal cost to complete the videos. Communications further enhanced this effort, developing a series of videos to help members navigate Edison, our benefits enrollment system. These videos were viewed tens of thousands of times.

Communications emphasized greater use of direct member communication by email and continued to build our electronic communications addresses. Communications worked with our operations and insurance carriers to conduct ten all-day, regional training meetings across the state for 525 agency benefits coordinators in advance of Annual Enrollment, conducted nine webinars during Annual Enrollment, mailed more than 180,000 decision guides, provided detailed information online at http://www. partnersforhealthtn.gov/ and https://www.tn.gov/ finance/fa-benefits.html and utilized social media.

## **2017 Procurements**

**Vision** — This procurement was for a single contract for a fully-insured, voluntary (employee/retiree payall) Tennessee statewide and national vision program. The vision product serves the state, local education and local government plans with a basic vision plan and an expanded vision plan. The State, Local Education and Local Government Insurance Committees awarded this contract to Davis Vision.

Life Insurance — This procurement combined two current contracts for existing life and accidental death and dismemberment (AD&D) products into a single contract for a group fully-insured, voluntary (employee pay all) term life insurance program; a group fullyinsured, voluntary (employee pay all) AD&D insurance program; and a group minimum premium insured basic term life and basic AD&D insurance program (employer/employee pay). The services, procured on behalf of the state plan, will begin at two different times, allowing one of the existing contracts to run out. The State Insurance Committee awarded this contract to Minnesota Life Insurance Company (Securian Financial Group).

Wellness/Population Health – This single procurement was for two contracts - one for a voluntary health improvement and wellness program offering disease management and an array of wellness resources, challenges and counseling/coaching and the second for a weight management program. The disease management services will be offered to members of all three state-sponsored plans. The wellness services, including weight management, will be offered to state and higher education employees and spouses only. The State, Local Education and Local Government Insurance Committees awarded the population health contract to WebMD, and the State Insurance Committee awarded the weight management contract to ActiveHealth Management. ActiveHealth Management subsequently filed a protest with the Central Procurement Office (CPO) regarding the population health procurement, which resulted in neither contract being signed in 2017.

# **Overview of Plan Options**

Multiple plan options were available in 2017, and members could enroll in any of the plans:

- 1. Partnership Preferred Provider Organization (PPO) (Promise & No Promise\*)
- 2. Standard PPO
- 3. Health Savings Consumer-driven Health Plan (CDHP) (Promise & No Promise\*)
- 4. Limited PPO (local education & local government only)

\*Promise plans = member agrees to participate in wellness program. No promise plans = member does not agree to participate in wellness program.

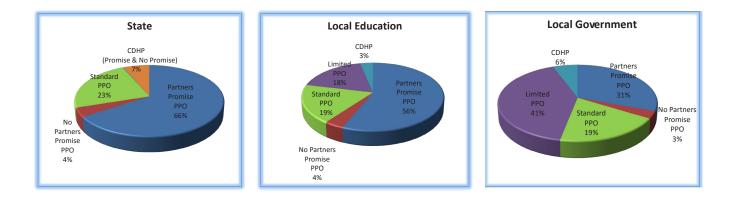
Federal rule changes related to wellness plans necessitated a change in the State's plan offerings for 2017. The addition of the No Partnership Promise PPO and the No Promise CDHP plan options offered members access to these benefit plans regardless of their participation in wellness activities. Incentives for wellness participation remained available to members in the Partnership PPO and the Promise CDHP via \$50 or \$100 monthly premium discounts or \$500 or \$1,000 HSA funding.

#### Networks

- Members have a choice of BlueCross BlueShield Network S or Cigna Local Plus in all grand divisions.
- A broader network option was offered for the first time in 2017. The Cigna Open Access Plus (OAP) network offered members a choice of more providers and facilities. Employees enrolling in this network paid an additional monthly premium charge of \$40 or \$80 (depending on tier) to partially account for the higher costs associated with the network.
- For 2017, 2,372 (1.7%) members enrolled in the OAP network.

#### Coverage by Plan

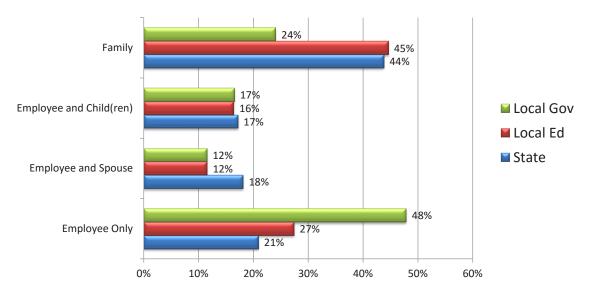
- Standard PPO enrollment is similar among all three groups.
- In the local government plan, Limited PPO enrollment has surpassed Partnership PPO enrollment.
- Employees in the CDHP/HSA plan increased 112% from its inception in 2016 through the end of 2017 (heads of contract increased from 3,454 to 7, 324).
- Employees contributed approximately \$6.5M to their health savings accounts (HSA), which is an average of \$896 per account; the State contributed more than \$6.1M to employee HSAs.



# **Overview of Plan Options, cont'd**

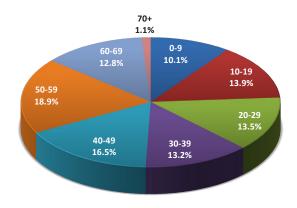
## **Enrollment Coverage by Tier**

Coverage by tier in the state and local education plans are similar. In the local government plan, employee only coverage is much higher, and family coverage is lower.



## Coverage by Age

- The average age among all members is 37, which is slightly lower than in 2013 (37.3).
- The average age for all plans has decreased slightly in the past few years
  - State 37.6 (38 in 2013)
  - Local education 35.6 (36 in 2013)
  - Local government 39.2 (39.8 in 2013)



#### Gender

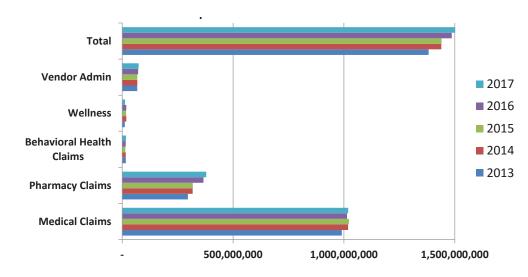
The overall gender split is 56% female, 44% male, with the local education plan having a higher percentage of females. This has remained constant for the past few years.

	Female	Male
State	54%	46%
Local Education	59%	41%
Local Government	53%	47%

## **Medical**

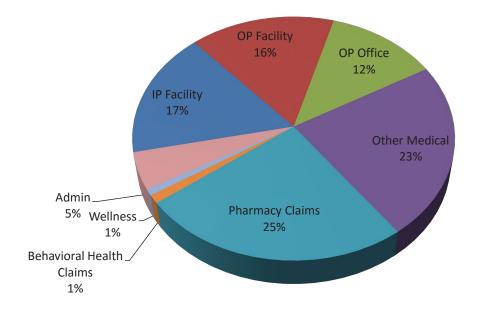
### Expenses 2013-2017

- Total plan expenses were more than \$1.5 billion in 2017 and increased 9% between 2013 and 2017. There was a modest 1% increase in overall spend between 2016 and 2017.
- Pharmacy claims increased at the highest rate (28%) between 2013 and 2017, with a 3% increase between 2016 and 2017.

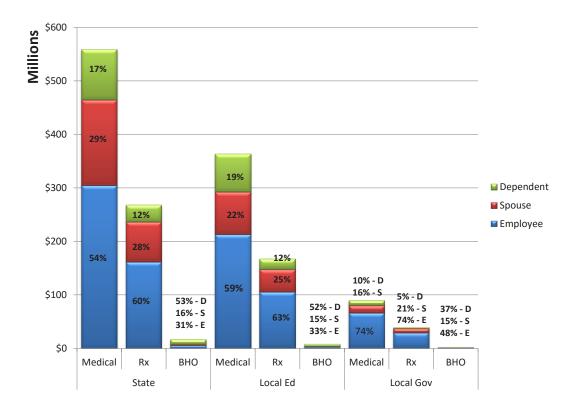


#### 2017 Plan Expenses

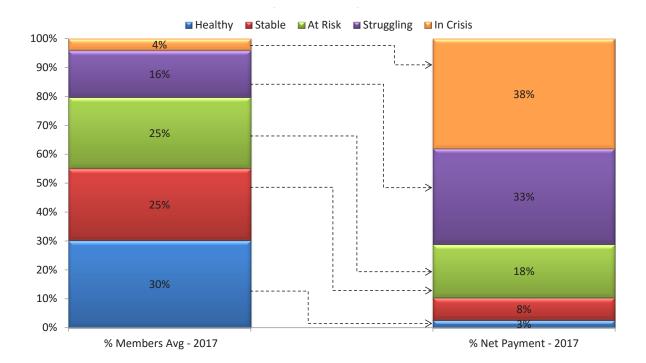
Pharmacy claims accounted for the largest single category of health plan spend (25%). This is an increase from five years ago (2013) when it was 21.4%



# Medical, cont'd Spend by Relationship



## Plan Payments by Member Risk



# Medical, cont'd

## Cost Share per Member 2013-2017

Even with plan changes in 2017, including an increase in member pharmacy co-pays and the introduction of a cost sharing tier for specialty medications, the percentage of the total cost of drugs paid by members declined to a low of 9.6%.



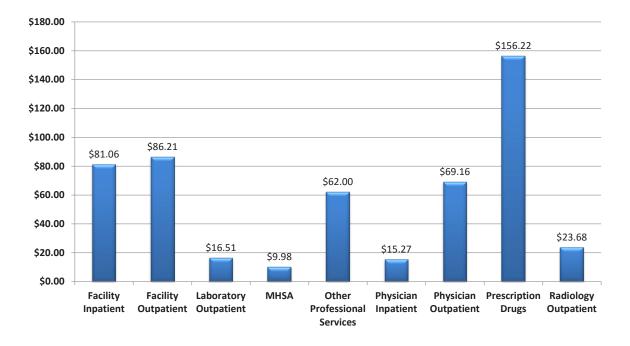
The "Top Ten" list combined represents 78.8% of total plan expense in 2017.

"Top Ten" Medical and Pharmacy Claims Expense							
Medical Procedure Groups	Chronic Conditions	Prescription Drugs					
1. Office visits	1. Osteoarthritis	1. Humira – rheumatoid arthritis					
2. Emergency department visits	2. Coronary artery disease	2. Enbrel - rheumatoid arthritis					
<ol> <li>Specialty drugs (other than chemotherapy)</li> </ol>	3. Renal function failure	3. Novolog – diabetes					
4. Anesthesia services	4. Cancer – breast	4. Trulicity – diabetes					
5. Chemotherapy	5. Diabetes	5. Metformin HCL – diabetes					
6. Preventive care visits	6. Hypertension, Essential	6. Victoza – diabetes					
7. Major musculoskeletal surgery	7. Chemotherapy encounters	7. Stelara – plaque psoriasis & psoriatic arthritis					
8. Medical supplies & devices	8. Cerebrovascular disease	8. Lyrica – nerve and muscle pain					
<ol> <li>Physical medicine – other procedures</li> </ol>	9. Respiratory disorder NEC	9. Januvia – diabetes					
10. Facility visits	10. Crohn's disease	10. Duexis – rheumatoid arthritis & osteoarthritis					

# Medical, cont'd

### Cost per Member per Month by Service Category

Pharmacy has the highest cost per member per month among all service categories and is 81% greater than the next highest category



## **Utilization Trends**

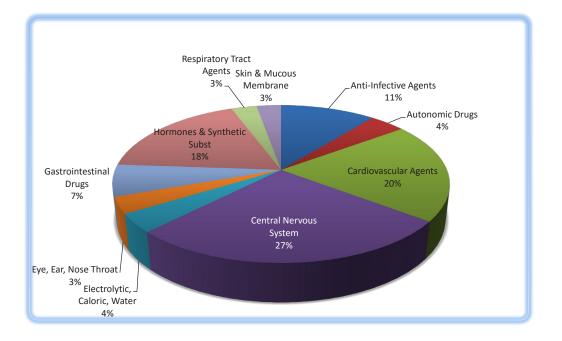
	All Plans	Local Ed	Local Education Local Government		St	ate	All		
	2014	2017	% Change	2017	% Change	2017	% Change	2017	% Change
Admissions per 1,000	54	53	-2.8%	70	29.4%	61	13%	59	8%
OP Facility Visits Per									
1,000	1,379	1,190	-13.7%	1,325	-3.9%	1,346	-2%	1,284	-7%
Office Visits Per 1,000	8,293	8,431	1.7%	7,905	-4.7%	8,443	2%	8,401	1%
_,	0,200	0,101	21770	1,000		0,110	270	0,101	270
ER Visits Per 1,000	224	180	-19.7%	272	21.7%	227	2%	213	-5%
Scripts Per 1,000	15,943	15,659	-1.8%	18,445	15.7%	16,063	1%	16,118	1%
Patients Per 1,000									
Complications*	16	22	37.2%	24	50.5%	25	58%	24	50%
Readmissions Per									
1,000	3	2	-15.0%	5	72.7%	3	17%	3	9%

\*Complications are based on diagnosis codes, which changed from ICD-9 to ICD-10 in Q4 2015, when we see a significant increase in the numbers. This is likely due to ICD-10 making it easier to code for complications.

## **Pharmacy**

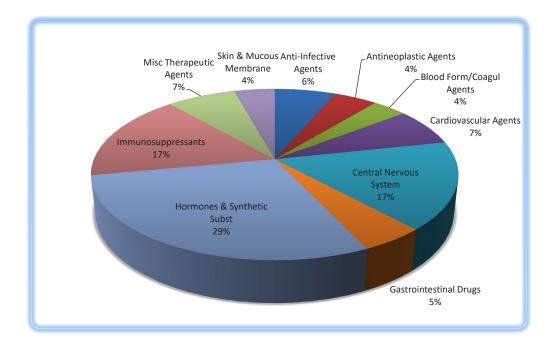
### Top 10 Therapeutic Class by Scripts Rx, 2017

- Drugs used to treat conditions like depression are the top central nervous system drugs by number of scripts and net pay.
- Drugs used to treat hypertension/high blood pressure are the top cardiovascular agents by number of scripts.
- Hormones and synthetic substances are used to treat conditions such as diabetes, osteoporosis and enlarged prostate; by cost the top drug was human growth hormone.



## Top 10 Therapeutic Class by net pay Rx, 2017

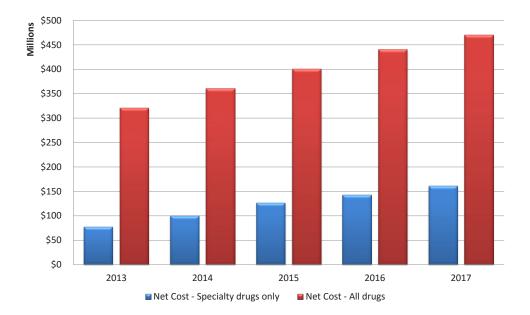
Drugs used to treat cancer are the top immunosuppressant drugs by net pay.



# Pharmacy, cont'd

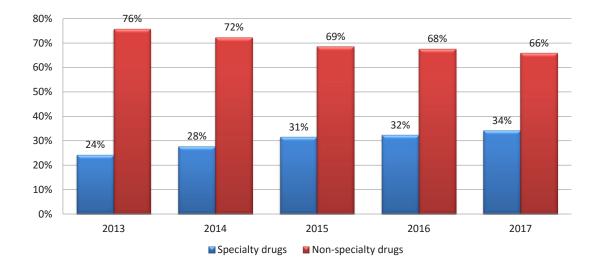
### Net (Plan) Cost of Drugs Over Time

The net cost of specialty drugs more than doubled since 2013 versus 58% for all drugs.



#### Percent of Total net (Plan) Cost of Drugs

Specialty drugs are those that to treat complex, chronic or rare conditions, are high cost and may require special handling. Patients on specialty drugs may need ongoing supervision and monitoring. The number of drugs in the specialty pipeline has increased and has been a driver of pharmaceutical spending over the past few years.



# **Behavioral Health Organization**

#### Utilization

- Member utilization of Behavioral Health was 5.3%, which is similar to 2016 utilization.
- In-network utilization by cost was 74%. This is much lower than the 90% in-network utilization in 2016. This is most likely the result of a change in the state's contracted BHO vendor network between 2016 and 2017.
- In-network utilization by claimant count was 83%. This is slightly lower than the 88% reported in 2016.

### **Network Summary**

- 441 new clinicians at 609 locations were added in 2017:
  - 26 MDs
  - 4 Physician's Assistants
  - 53 PhDs
  - 70 Advanced Practice registered nurses
  - 288 Master's level clinicians
- 99 providers left the network

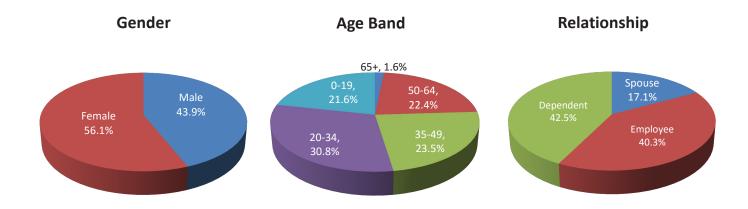
#### **Key Diagnoses**

- Top three diagnostic categories by utilizer volume were depression, trauma/stress and anxiety.
- Utilizers/1000: Depression= 20.2, Trauma/Stress = 12.9, Anxiety = 12.0, Substance Use = 2.0

### Use by Level of Care

Utilizers/1000: Acute Inpatient = 2.5, Residential = 0.8, Day Treatment = 1.1, Structured Outpatient = 1.5, Outpatient = 39.9, Medication Services = 17.9, Other = 3.6

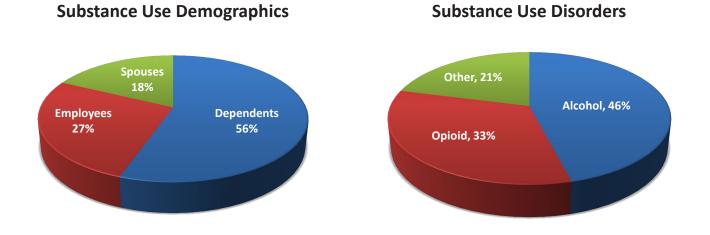
## **BHO Member Demographics**



# BHO, cont'd

### Substance Use

- In 2017, 573 members sought care for substance use.
- More than half (56%) of members seeking care for substance use were dependents.



Dependents received more care for opioid abuse, whereas employees and spouses received care mainly for alcohol abuse.

	Dependent			Employee			Spouse		
	Alcohol	Opioid	Other	Alcohol	Opioid	Other	Alcohol	Opioid	Other
	<u>31%</u>	<u>41%</u>	<u>28%</u>	<u>72%</u>	<u>19%</u>	<u>9%</u>	<u>54%</u>	<u>28%</u>	<u>18%</u>
Acute Inpt.	4%	9%	10%	14%	17%	16%	17%	17%	15%
Residential	49%	39%	45%	51%	43%	45%	45%	35%	32%
Day Treat.	17%	19%	14%	11%	14%	8%	10%	12%	22%
Str. Outpt.	29%	30%	28%	23%	21%	28%	24%	30%	30%

## **Employee Assistance Program**

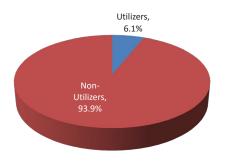
Optum provides EAP services for the state group health plan. Eligible employees and their dependents may receive up to five counseling visits, per situation, per year at no cost to them. Master's level specialists are available 24/7 to assist with stress, legal, financial, mediation and work/life services. The program is available to all state and higher education benefits eligible employees and their eligible dependents. Local education and local government employees enrolled in the health plan are also eligible as well as their benefits eligible dependents.

### Satisfaction and Outcome Scores

- 94% are satisfied and would use EAP again
- 87% were able to see clinician within acceptable timeframe
- 78% of counseling needs were resolved within EAP
- 82% feel less stress or worry
- 84% feel more confident about being able to manage issues
- 81% feel more effective at work

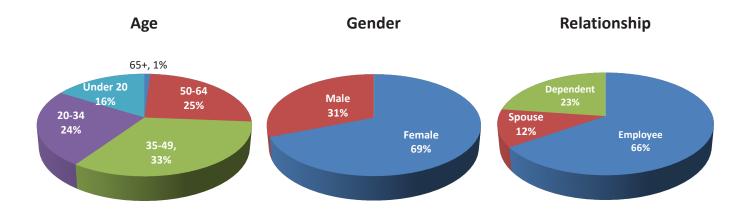
#### **Utilization Rate**

In 2017, 6.1% of members used the EAP (8,428 unique members out of 138,727 employees).



## Utilization

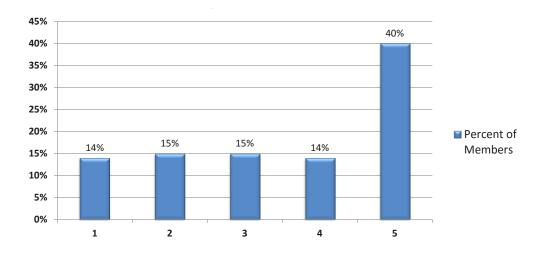
Primary utilizers are mainly female employees.



# EAP, cont'd

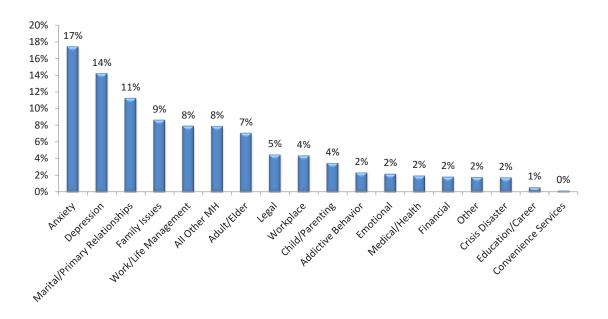
### **EAP Visits per Member**

Of those who used EAP in 2017, 40% used all five visits included in their benefits.



#### **Presenting Issues**

EAP presenting issues for 2017 were led by anxiety, depression, marital/primary relationships and family issues. On a year-to-date basis, the top five were consistent.

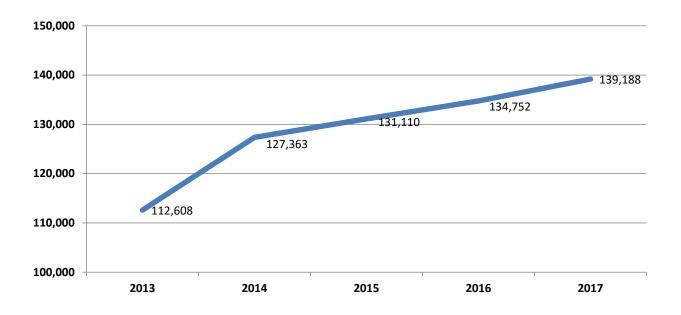


## Wellness

The ParTNers for Health Wellness Program is available at no cost to all state group insurance program members, eligible spouses and dependents age 18 and over. The overarching goal of the program is to improve the health status of plan members by offering them the tools and resources to improve lifestyle habits, better manage chronic disease and to stop/slow the progression of chronic disease.

### Preventive Visits 2013-2017

Since 2013, we have seen a 23% increase in members seeking preventive care along with continued high member engagement with program activities.



## 2017 Wellness Activity Completion Rates

Biometric screenings: 80% (approx. 104,000) Well Being Assessment: 94% (approx. 123,000)

- Even though we continue to see marked improvement in member engagement and participation, members continue to struggle with weight and chronic conditions.
- More than one-third of total members have at least one of the chronic conditions listed below

# of Chronic Conditions	Number of Patients	Percentage of Total Members
One	57,046	23%
Two	21,140	8%
Three	6,484	3%
Four	1725	1%
Five +	471	0%
# With Any Condition	86,866	35%

Conditions included: Asthma, CAD, CHF, COPD, Diabetes, Hypertension, Low back, Mental health – Depression, Osteoarthritis, Spinal/Back Disorder

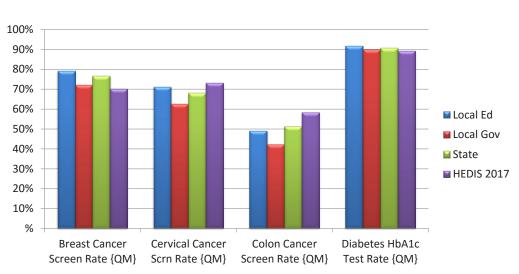
# Wellness, cont'd

Almost one-third of the approximately 104,000 members who completed the biometric screenings are obese or morbidly obese based on their BMI (BMI > 30).

Condition	Total*	% of Population with Extreme/High Values
BMI	32,913	31%
Systolic Blood Pressure	8,575	8%
Diastolic Blood Pressure	5,609	5%
Total Cholesterol	6,090	6%
LDL Cholesterol	4,660	4.4%
HDL Cholesterol	24,200	23%
Total Cholesterol/HDL Ratio	11,499	11%
Triglycerides	9,614	9%
Glucose – Fasting	7,144	7%

\*Number of unique members within the high risk level. Those members with the higher risk level are more likely to develop diabetes, cardiovascular disease, hypertension or experience stroke and other high cost medical events.

Members can be in more than one category



### **Screening Rates**

Positive: In all three plans the screening rate for breast cancer and the diabetes A1c test rate exceeded the HEDIS measure.

Negative: In all three plans the screening rate for cervical cancer and colon cancer were below the HEDIS measure.

The Healthcare Effectiveness Data and Information Set (HEDIS) is a widely used set of performance measures in the managed care industry, developed and maintained by the National Committee for Quality Assurance (NCQA).

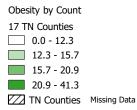
# Wellness, cont'd

#### **Obesity and Diabetes Heat Maps**

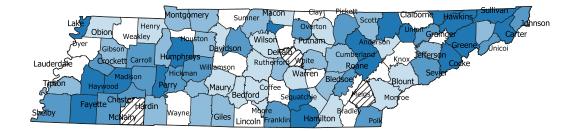
The below heat maps show the prevalence of obesity and diabetes by county, reinforcing the concern that obesity plays a role in member risk for developing type II diabetes.

#### Obesity Patients per 1000 by County, 2017





### Diabetes Patients per 1000 by County, 2017



Diabetes by County 17 TN Counties

0.0 - 78.7
78.7 - 85.9
85.9 - 94.4
94.4 - 103.5
103.5 - 142.5
TN Counties Missing Data

# **Other Programs Offered by Benefits Administration**

# ParTNers Health & Wellness Center

- State and higher education employees working in or around downtown Nashville have access to the ParTNers Health & Wellness Center (Center) located in the Tennessee Tower. The Center provides health care services to employees enrolled in a state health plan.
- In 2017, the Center had 3,675 office visits (a 17.5% increase from 2016) and 661 EAP/BHO visits.
- The Center had a positive ROI of 2.88 equating to over \$1.9 million in direct cost savings.

# **Telehealth**

- In 2017, Telehealth was available to enrolled members on the health plan at a discounted copay of \$15 for the PPO and at a discounted rate for the CDHP. BlueCross BlueShield of Tennessee and Cigna both had contracts with MDLive marketed as PhysicianNow and MDLive respectively.
- By the end of 2017, telehealth registrations had increased 58% from 2016 to 11,585.
- In 2017, there were a total of 3,426 encounters.
- Top diagnoses included sinusitis, upper respiratory infections, pharyngitis and urinary tract infections.

# **Flexible Spending Accounts**

• Approximately 3,200 state employees contributed \$5.9M to flexible spending accounts (FSA).

#### **Annual Election**

Healthcare FSA — \$4,159,430 Dependent care FSA — \$1,656,720 Limited FSA — \$ 91,382

• This resulted in an estimated \$263K of FICA savings for the State.

# **Voluntary Products**

## **Dental Insurance**

State employees have two dental options from which to choose. The Prepaid Dental Plan is administered by Cigna, and the Dental Preferred Provider Organization (DPPO) is administered by MetLife. Local education and local government employees may participate if their employing agency chooses to offer the product. Retirees receiving a pension from the Tennessee Consolidated Retirement System or who participated in a higher education Optional Retirement Plan may enroll in one of the dental plans.

## **Dental Enrollment**

		Sta	State		Local Education		Local Government	
		2016	2017	2016	2017	2016	2017	Total
Pre	epaid	40,696	41,682	6,021	4,668	2,450	2,392	48,742
DP	РО	77,950	79,691	32,155	25,786	7,591	7,710	113,187
Tot	al	118,646	121,373	38,176	30,454	10,041	10,102	161,929

State enrollment increased 2.3% from 2016. Local education participation decreased 20.2% while local government participation increased slightly.

## **Vision Insurance**

- Vision coverage is available to all state employees. Employees with participating local education and local government agencies are also eligible if their agency chooses to offer coverage. Retirees are eligible if enrolled in the medical plan. The coverage is administered by EyeMed.
- Members have two plan choices a basic plan and an expanded plan.

### **Vision Enrollment**

	State		Local Education		Local Government		2017 Total
	2016	2017	2016	2017	2016	2017	
Basic Plan	20,696	23,295	5,037	5,321	1,584	1,760	30,376
Expanded Plan	58,526	64,476	17,797	19,122	7,084	7,438	91,036
Total	79,222	87,771	22,834	24,443	8,668	9,198	121,412

State enrollment increased 10.8%. Local education enrollment increased 7%. Local government enrollment increased 6.1%.

## Life Insurance

State employees are provided with basic term life and accidental death and dismemberment (AD&D) coverage, voluntary term life and voluntary AD&D, all underwritten by Minnesota Life (Securian).

## Basic Term Life & Basic AD&D Enrollees 2017 (State Only)



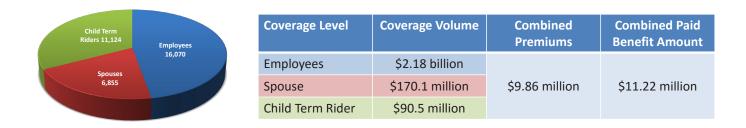
Basic Term Life & Basic AD&D (State Only)

	Premiums	Paid Benefit Amount	# Enrollees Receiving Benefits	Administrative Fees	IBNR Reserves	Conversion Charges
Basic Term Life	\$6.63M	\$6.35 million	152	¢110.225	¢10.001	\$36,136
Basic AD&D	\$1.59M	\$1.12 million	12	\$110,325	\$19,991	N/A

## Voluntary AD&D (State Only)

Coverage Type	State Enrollees	Coverage Volume	Premiums	Paid Benefit Amount
Single	10,213	\$1.52 billion	\$646,960	\$181,224
Family	15,319	\$542 million	\$229,471	\$66,092
Totals	25,532	\$2.065 billion	\$876,431	\$247,316

### Voluntary Term (State Only)



## Universal Life (State Only)

- The voluntary universal life covered 8,009 current and former state employees and 1,516 spouses.
- Enrollment closed to new members at the end of 2012.

Universal Life Financials	
Coverage Amount	\$401 million
Premiums	\$2.9 million
Gross Claims Payments	\$5.1 million
Net Claims Payments	\$2.7 million
Employee Cash Value (as of 12/17)	\$73.9 million
Spouse Cash Value (as of 12/17)	\$3.5 million

# Long Term Care Insurance

- After 15 years the long-term care insurance program was closed to new enrollments. Low participation and market research indicated that it would not be practical to continue offering the benefit. The insurance committees chose not to re-procure a contract for long term care insurance after the contract with MedAmerica expired on December 31, 2017. Current members enrolled in the program continue to have coverage on a direct basis with MedAmerica.
- Previously, coverage was available to state employees, retirees and eligible family members as well as to local education and local government employees, if offered by the employing agency.
- Total premium payments exceeded \$3.6 million based upon the January 19,2018 report, while claim payments for the entire group including state, local education, and local government totaled over \$1 million (as of 12/31/2017).

	State	Local Education	Local Government	Total
Employees	1,735	472	68	2,275
Retirees	81	30	2	113
Family Members	523	94	11	628
Total	2,258	596	81	3,016

Voluntary Long-term Care Coverage enrollment totals as of January 19, 2018.

# **The Tennessee Plan**

- The State maintains a benefits program for Medicare-eligible retired teachers, state and local government employees who participate in the Tennessee Consolidated Retirement System or higher education Optional Retirement Plans. The program involves two elements: the sponsorship of supplemental medical insurance for retirees with Medicare and the provision of financial support for eligible retirees.
- The division offers a single supplemental medical insurance for retirees with Medicare (The Tennessee Plan). The Tennessee Plan is similar to a National Association of Insurance Commissioners Model D Medigap Plan.
- The state's financial support is based on a retiree's length of service. Retired teachers and state employees received \$50 per month for 30 or more years of service; \$37.50 for 20 to 29 years of service and \$25 per month for 15 to 19 years of service. This support is for retired state employees and retired teachers participating in The Tennessee Plan. Local education support staff retirees and local government retirees participating in The Tennessee Plan receive support if their employer passed a resolution authorizing such support.
- The Tennessee Plan is self-insured. Claims are administered by the POMCO Group.
- POMCO's customer service center received more than 14,000 calls in 2017. The customized web portal provides members access to claim information, copies of explanation of benefits forms and direct links to other helpful sites.

	Enrollment	Total Paid Claims	Total # of Claims
Totals	41,082	\$58,380,317	1,137,979

#### Local Education Participants

Achievement School District Alamo City Schools Alcoa City Schools Anderson County Schools Athens City Schools Bedford County Board of Education Bells City Schools Benton County Schools Bledsoe County Schools Bradford Special School District Bradley County Board of Education Bristol City Schools Campbell County Schools Cannon County Schools Carroll County Schools Carter County Schools Cheatham County Schools **Cleveland City Schools** Clinton City Schools Cocke County Schools Coffee County Schools Cumberland County Schools Dayton City Schools Decatur County Schools Dekalb County Schools Dickson County Board of Education Dyer County Schools Elizabethton City Schools Etowah City Schools Fayette County Schools

Fayetteville City Schools Fentress County Schools Franklin County Schools Franklin Special School District Frayser Community Schools Gibson County Schools Giles County Schools **GRAD Restart Academies** Grainger County Schools Greene County Schools Greeneville City Schools Grundy County Schools Hamblen County Schools Hancock County Schools Hardeman County Schools Hardin County Schools Hawkins County Schools Haywood County Schools Henderson County Schools Henry County Board of Education Hickman County Schools Hollow Rock - Bruceton Special School District Houston County Schools Humboldt City Schools Humphreys County Schools Huntingdon Special Schools Jackson County Schools Jackson-Madison County Board of Education Jefferson County Schools Johnson County Board of Education Kingsport City Schools

**KIPP** Memphis Collegiate Schools Knox County Schools Lake County Schools Lauderdale County Schools Lawrence County Schools Lebanon - Special School District Lenoir City Schools Lewis County Schools Lexington City Schools Lincoln County Schools Little TN Valley Education Co-op Loudon County Schools Macon County Schools Manchester City Schools Marion County Schools Marshall County Board of Education Maury County Schools McKenzie Special School District McMinn County Schools McNairy County School System Meigs County Board of Education Milan Special School District Monroe County Board of Education Moore County Schools Morgan County Schools Murfreesboro City Schools Newport City Schools Oak Ridge City Schools **Obion County Schools** Oneida Special School District

Overton County Schools Paris Special School District Perry County Schools Pickett County Schools Polk County Board of Education Putnam County Schools Rhea County Schools Richard Hardy Memorial School Roane County Schools Robertson County Schools Rogersville City Schools Scott County Schools Sequatchie County Schools Sevier County Schools Smith County Schools South Carroll Special School District Stewart County Schools Sullivan County Board of Education Sweetwater City Schools Tipton County Schools Trousdale County Schools Tullahoma City Schools Unicoi County Schools Union City Schools Union County Schools Van Buren County Schools Warren County Schools Washington County Schools Wavne County Schools Weakley County Schools West Carroll Special School District White County Schools

#### Local Government Participants

Aging Services of the Upper Cumberland Aid to Distressed Families of **Appalachian Counties** AIM Center, Inc. Alamo, City of Alpha-Talbot Utility District Anderson County CAC Appalachian Education Community Corp. ARC of Davidson County ARC of Williamson County Atoka, Town of Atwood, Town of Avalon Center Bangham Utility District of Putnam and Jackson Counties Bedford County Behavioral Health Initiatives Belle Meade, City of Bells, City of Benton County Highway Bethlehem Centers of Nashville Better Decisions Big Creek Utility District Big Sandy, City of Blaine, City of Blakemore United Methodist Childrens Center Bledsoe County Blount County Community Action Agency **Blount Partnership** Blountville Utility District Bondecroft Utility Bountiful Basket Nutrition Program Bradlev/Cleveland Services Bridges of Williamson County Bruceton, Town of Cagle-Fredonia Utility District Camden, City of Campbell County 911 Care of Savannah, Inc. Carey Counseling Center Carroll County Carroll County Highway Carthage, Town of Caryville – Jacksboro Utility Carvville, Town of CASA, Inc.

Castalian Springs - Bethpage Utility District Center for Independent Living of Middle TN Center for Living and Learning Cerebral Palsy Center Chattanooga Housing Authority Chester County Chester County Highway Children's Advocacy Center Children's Advocacy Center, 31st JD City of Michie Water Systems Clarksville Housing Authority Clarksville/Montgomery County CAA Clearfork Utility District Clifton, City of Clinchfield Senior Adult Center **Clinch-Powell Educational** Cooperative Cocaine Alcohol Awareness Program Cocke County Cocke County 911 Cocke County Highway Coffee County Community Development Center Community Foundation of Middle TN Cookeville Boat Dock Utility Coopertown, Town of Cordell Hull Utility District Core Services of Northeast TN Cornerstone County Officials Association of TN Crab Orchard Utility District Crockett County Crockett County Highway Crockett County Public Utility District Cross Plains, City of Cumberland Community Options, Inc. Cumberland County Cumberland Utility District Dandridge, Town of Davton, City of Decatur County Decatur County Highway Decherd, City of

Dekalb County

Dekalb County 911 DeWhite Utility District **Disability Resource Center** Dismas, Inc. Dover, Town of Duck River Utility Commission Dyersburg Housing Authority Dyersburg Suburban Consolidated Utility District Eagleville, City of East TN Development District Easter Seals of TN Eastside Utility District Empower TN Engstrom Services, Inc. Erin, City of Erin Housing Authority Estill Springs, Town of Etheridge, City of Fairview Utility District Fayette County Fayette County 911 Fayette County Public Works Fayetteville Housing Authority Fentress County Fentress County Emergency **Communications District** Fifty Forward First Utility District of Hardin County First Utility District of Tipton County Forest Hills, City of Franklin County Franklin County Adult Activity Center Franklin County Consolidated Housing Authority Franklin County Highway Gainesboro, Town of Gibson County Municipal Water District Giles County Giles County 911 Gladeville Utility District Gleason, City of Good Neighbor Mission and Crisis Center Goodwill Industries Knoxville, Inc. Gordonsville, Town of Gorham MacBane Library Grundy County Highway Grundy Housing Authority Habilitation and Training

Services

Hancock County Hardeman - Fayette Utility District Hardin County Hardin County 911 Hartsville/Trousdale County Hartsville/Trousdale Water and Sewer Utility Henderson, City of Henderson County Henderson County Highway Highland Rim Economic Corporation Hixson Utility District Hohenwald, City of Hohenwald Housing Authority Homesafe of Sumner, Wilson and Robertson County Hope of East TN Houston County Highway Humboldt, City of Humboldt Housing Authority Humphreys County 911 Huntingdon. Town of Jacksboro, Town of Jackson Area Council on Alcohol and Drug Dependence Jackson Center for Independent Living Jamestown, City of Jason Foundation Jasper, Town of Jefferson City Housing Jefferson County Jefferson County 911 Johnson County Johnson County 911 Journeys in Community Living Jubilee Community Arts Kimball, Town of Kings Daughters Day Home Kingston, City of Kingston Springs, Town of Knoxville-Knox County CAC Lafavette, City of Lakesite, City of Launch Tennessee Lawrence County Lawrence County 911 Lawrenceburg Housing Authority Lewis County Government Lewis County Highway Lewisburg Housing Authority Lexington Electric System Lincoln County

Loretto, City of Loudon County Economic Development Agency Manchester, City of Manchester Housing Authority Marion County Marion County Highway Marion County 911 Marion Natural Gas Marshall County McKenzie, City of McMinn County Economic Development Authority McNairy County Development Services McNairy County Highway McNeilly Center for Children Meigs County Memphis Area Association of Governments Memphis Area Legal Services Memphis Center for Independent Living Mental Health Association of Middle TN Meritan, Inc. Michie, City of Mid-Cumberland CAA Mid-Cumberland HRA Mid-East CAA Minor Hill Water Utility District Monteagle, Town of Mosheim. Town of Murfreesboro Electric Department My Friend's House Family and Children's Services NAMI Davidson County NAMI TN Nashville Cares National Healthcare for the Homeless Council New Horizons Corporation New Johnsonville, City of Newbern, City of Nolensville, Town of North Overton Utility District North Utility District of Rhea County Northeast Henry County Utility Northwest Dyersburg Utility Northwest TN Economic **Development Council** Northwest TN Head Start Northwest TN Workforce Board, Inc.

Oak Hill, City of Oak Ridge, City of Oak Ridge Housing Authority Obion County Orange Grove Center Overton County Overton County Highway Overton County Nursing Home Pegram, Town of Perry County Perry County Highway Perry County Medical Center Petersburg, Town of Pleasant View, Town of Portland, City of Prevent Child Abuse TN Professional Care Services of West TN Progress, Inc. Project Return Puryear, City of Reelfoot Lake Regional Utility and Planning District Renewal House Rhea County Rhea Medical Center Riceville Utility District Roane County Roane County 911 Samaritan Recovery Community, Inc. Savannah, City of Scott County Government Scotts Hill, Town of Second South Cheatham Utility District Sequatchie County Sequatchie County Highway Sequatchie Valley Planning Serenity Recovery Center Sexual Assault Center Sharon, City of Shelby County 911 Shelby Residential and Vocational Services, Inc. Signal Mountain, Town of Skills Development Services, Inc. Smith County Smith County Highway South Carthage, Town of South Central TN Development District South Central TN Workforce Alliance South Pittsburg, City of

South Pittsburg Housing Authority Southeast Mental Health Center Southeast TN Development District Southwest Human Resource Agency Southwest TN Development District St. Joseph, City of Statewide Independent Living Council of TN Stewart County Stewart County Highway Sullivan County 911 Sullivan County Government Surgoinsville Utility District TARP, Inc. Technology Access Center The Development Corp of Knox County Tipton County Tipton County 911 District Tiptonville, City of TN Alliance for Legal Services TN Association of Alcohol, Drug Addiction Services TN Association of Assessing Officers TN Association of County Executives TN Association of Craft Artists TN Association of Rescue Squads TN Association of Utility Districts TN Business Enterprises TN Central Economic Authority TN Community Services Agency TN County Highway Officials **TN County Services Association** TN Education Association TN Historical Society TN Municipal Bond Fund **TN Municipal League** TN Organization of School Superintendents TN Primary Care Association TN School Boards Association TN Secondary School Athletic Association TN Sports Hall of Fame TN State Employees Association TN State Museum TN State Veterans Home -Clarksville

TN State Veterans Home -**Executive Office** TN State Veterans Home – Humboldt TN State Veterans Home -Knoxville TN State Veterans Home -Murfreesboro TN Voices for Children Tracy City Public Utility Troy, Town of Tuckaleechee Utility District Tullahoma Housing Authority Tullahoma Utilities Board Unicoi, Town of Union City, City of United Neighborhood Health Services Upper Cumberland CSA Upper Cumberland Development District Upper Cumberland Human Resource Agency Upper East TN Human Development Agency Urban Housing Solutions Vision Coordination Walden, Town of Warren County Wartburg, City of Wartrace, Town of Watertown, City of Watertown Sewer Operative and Maintenance, City of Waynesboro, City of WDVX Cumberland Communications Weakley County Weakley County 911 West Overton Utility West TN Forensic Services West TN Legal Services, Inc. West TN Regional Art Center West Warren-Viola Utility Westmoreland, Town of White Bluff, City of Whitwell, City of Williamson County Child Advocacy Center Wilson County ECD 911 Witt Utility District Woodbury Housing Authority Workforce Solutions

# **Financial Statements**

The following unaudited financial statements for the state plan, local education plan, local government plan and retiree plan disclose the financial position and the results of operations for the year ended June 30, 2017. The state plan, local education plan and local government plan financial statements include only active employees - retirees are disclosed separately. The Department of Finance and Administration, Benefits Administration prepared these statements which summarize transactions for all coverages available through each plan. The complete financial statements, accompanying notes and supplemental schedules are included in the Comprehensive Annual Financial Report (CAFR) for the State of Tennessee. The CAFR was prepared by the Department of Finance and Administration, Division of Accounts and was audited by the Comptroller of the Treasury, Division of State Audit.

NOTE: Financial data in this section expressed in thousands

# State Plan

#### **Statements of Net Positions**

	30	0-JUN-17	3	0-JUN-16
Assets				
Cash	\$	329,650	\$	301,082
Accounts receivable, net		9,688		7,569
Total assets	\$	339,338	\$	308,651
Liabilities				
Accounts payable	\$	48,486	\$	49,026
Unearned revenue		43,146		40,439
Total liabilities	\$	91,632	\$	89,465
Net position				
Unrestricted	\$	247,706	\$	219,186
Total net position	\$	247,706	\$	219,186

	3	0-JUN-17	3	0-JUN-16
Operating revenues				
Premiums	\$	758,818	\$	731,825
Other		1,000		1,000
Total operating revenues	\$	759,818	\$	732,825
Operating expenses				
Medical and mental health claims	\$	688,590	\$	685,050
Administrative services		5,997		8,854
Contractural services		38,016		39,441
Total operating expenses	\$	732,603	\$	733,345
Operating income (loss)	\$	27,215	\$	(520)
Non-operating revenues				
Interest income	\$	1,305	\$	617
Total non-operating revenues	\$	1,305	\$	617
Change in net position	\$	28,520	\$	97
Net position, July 1		219,186		219,089
Net position, June 30	\$	247,706	\$	219,186

#### Statements of Cash Flows

	3	0-JUN-17	3	0-JUN-16
Cash flows from operating activities				
Receipts from interfund services provided	\$	415,450	\$	401,259
Receipts from fund members		383,685		366,592
Payments to suppliers		(769,979)		(769,260)
Payments for interfund services used		(1,893)		(2,067)
Net cash from (used for) operating activities	\$	27,263	\$	(3,476)
Cash flows from investing activities				
Interest received	\$	1,305	\$	617
Net cash from investing activities	\$	1,305	\$	617
Net increase (decrease) in cash	\$	28,568	\$	(2,859)
Cash, July 1		301,082		303,941
Cash, June 30	\$	329,650	\$	301,082
Reconciliation of operating income to net cash from operating activities				
Operating income (loss)	\$	27,215	\$	(520)
Adjustments to reconcile operating income to net cash from operating activities				
Changes in assets and liabilities:				
Change in accounts receivable		(2,119)		(609)
Change in accounts payable		(540)		(1,796
Change in unearned revenue		2,707		(551)
Net cash from (used for) operating activities	\$	27,263	\$	(3,476)

# **Local Education Plan**

#### **Statements of Net Positions**

	30-JUN-17	30-JUN-16		
Assets				
Cash	\$ 158,934	\$	177,622	
Accounts receivable, net	6,251		5,046	
Total assets	\$ 165,185	\$	182,668	
Liabilities				
Accounts payable	\$ 33,472	\$	30,479	
Unearned revenue	88		68	
Total liabilities	\$ 33,560	\$	30,547	
Net position				
Unrestricted	\$ 131,625	\$	152,121	
Total net position	\$ 131,625	\$	152,121	

#### Statements of Revenues, Expenses and Changes in Fund Net Position

	30-JUN-17	30	D-JUN-16
Operating revenues			
Premiums	\$ 471,445	\$	449,572
Total operating revenues	\$ 471,445	\$	449,572
Operating expenses			
Medical and mental health claims	\$ 460,330	\$	440,987
Administrative services	4,574		6,776
Contractural services	27,614		27,637
Total operating expenses	\$ 492,518	\$	475,400
Operating income (loss)	\$ (21,073)	\$	(25,828)
Non-operating revenues			
Interest income	\$ 577	\$	394
Total non-operating revenues	\$ 577	\$	394
Change in net position	\$ (20,496)	\$	(25,434)
Net position, July 1	152,121		177,555
Net position, June 30	\$ 131,625	\$	152,121

#### Statements of Cash Flows

	30	D-JUN-17	30	D-JUN-16
Cash flows from operating activities				
Receipts from fund members	\$	478,365	\$	457,192
Payments to insurance companies and healthcare providers		(497,019)		(484,024)
Payments for state services		(611)		(702)
Net cash from (used for) operating activities	\$	(19,265)	\$	(27,534)
Cash flows from investing activities				
Interest received	\$	577	\$	394
Net cash from investing activities	\$	577	\$	394
Net increase (decrease) in cash	\$	(18,688)	\$	(27,140)
Cash, July 1		177,622		204,762
Cash, June 30	\$	158,934	\$	177,622
Reconciliation of operating income to net cash from operating activities				
Operating income (loss)	\$	(21,073)	\$	(25,828)
Adjustments to reconcile operating income to net cash from operating activities				
Changes in assets and liabilities:				
Change in accounts receivable		(1,204)		(1,188)
Change in accounts payable		2,993		(483)
Change in unearned revenue		19		(35)
Net cash from (used for) operating activities	\$	(19,265)	\$	(27,534)

#### Supplementary Information — Active

#### **Employees**

The table below illustrates how the local education group insurance fund's earned revenues and investment income compare to related costs of loss and other expenses assumed by the local education group insurance fund as of the end of each of the last ten years. The rows of the table are defined as follows: (1) This line shows the total of each fiscal year's earned contribution revenues and investment revenues. (2) This line shows each fiscal year's other operating costs of the fund including overhead and claims expense not allocable to individual claims. (3) This line shows the fund's incurred claims and allocated claim adjustment expenses (both paid and accrued) as originally reported at the end of the first year in which the event that triggered coverage under the contract occurred (called policy year); some of these amounts are unavailable. (4) This section shows the cumulative net amounts paid as of the end of successive years for each policy

year; some of these amounts are unavailable. (5) This section shows how each policy year's incurred claims increased or decreased as of the end of successive years; some of these amounts are unavailable. This annual reestimation results from new information received on known claims, reevaluation of existing information on known claims, as well as emergence of new claims not previously known. (6) This line compares the latest reestimated net incurred claims amount to the amount originally established (line 3) and shows whether this latest estimate of claims cost is greater or less than originally thought. As data for individual policy years mature, the correlation between original estimates and reestimated amounts is commonly used to evaluate the accuracy of net incurred claims currently recognized in less mature policy years. The columns of the table show data for successive fiscal and policy years. The table includes only active employees of the local education plan in accordance with the Governmental Accounting Standards Board's Statement No. 43.

#### **Ten-Year Claims Development Information**

		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
(1)	Required contribution and										
	investment revenue earned										
	(fiscal year)	390,835	403,627	421,242	444,773	439,640	463,986	488,113	471,353	449,965	472,022
(2)	Unallocated expenses										
	(fiscal year)	16,366	21,019	23,195	26,767	26,473	27,384	29,831	34,261	35,026	32,188
(3)	Estimated claims and expenses,										
	end of policy year, net incurred	389,270	373,682	441,168	413,568	429,252	432,425	435,832	456,600	473,999	*
(4)	Net paid (cumulative) as of:										
	End of policy year	359,949	347,060	408,968	383,440	401,000	404,145	408,147	426,939	442,712	*
	One year later	389,645	407,483	441,224	415,724	428,201	432,124	435,790	457,219	*	
	Two years later	391,632	407,504	441,773	415,240	427,657	431,697	435,667	*		
	Three years later	391,511	407,379	441,596	415,215	427,597	431,374	*			
	Four years later	391,490	407,330	441,568	415,121	427,582	*				
	Five years later	391,490	407,330	441,568	415,121	*					
	Six years later	391,490	407,330	441,568	*						
	Seven years later	391,490	407,330	*							
	Eight years later	391,490	*								
	Nine years later	*									
(5)	Reestimated net incurred										
	claims and expenses:										
	End of policy year	389,270	373,682	441,168	413,568	429,252	432,425	435,832	456,600	473,999	*
	One year later	389,163	407,718	441,247	415,256	427,805	431,846	435,706	457,246	*	
	Two years later	391,531	407,507	440,529	415,207	427,624	431,469	435,643	*		
	Three years later	391,511	407,364	440,485	415,110	427,582	431,450	*			
	Four years later	391,511	407,364	440,485	415,110	427,582	*				
	Five years later	391,511	407,364	440,485	415,110	*					
	Six years later	391,511	407,364	440,485	*						
	Seven years later	391,511	407,364	*							
	Eight years later	391,511	*								
	Nine years later	*									
(6)	Increase (decrease) in estimated										
	net incurred claims and expenses										
	from end of policy year	2,241	33,682	(683)	1,542	(1,669)	(975)	(189)	646	0	*

\* Data not available

# Local Government Plan

#### **Statements of Net Position**

	30	-JUN-17	30	30-JUN-16		
Assets						
Cash	\$	44,498	\$	43,794		
Accounts receivable, net		1,779		1,863		
Total assets	\$	46,277	\$	45,657		
Liabilities						
Accounts payable	\$	8,211	\$	6,701		
Unearned revenue		34		37		
Total liabilities	\$	8,245	\$	6,738		
Net position						
Unrestricted	\$	38,032	\$	39,919		
Total net position	\$	38,032	\$	38,919		

#### Statements of Revenues, Expenses and Changes in Fund Net Position

	30	-JUN-17	3	0-JUN-16
Operating revenues				
Premiums	\$	127,032	\$	114,287
Total operating revenues	\$	127,032	\$	114,287
Operating expenses				
Medical and mental health claims	\$	119,652	\$	102,326
Administrative services		1,020		1,347
Contractual services		7,398		6,572
Total operating expenses	\$	128,070	\$	110,245
Operating income (loss)	\$	(1,038)	\$	4,042
Non-operating revenues				
Interest income	\$	151	\$	87
Total non-operating revenues	\$	151	\$	87
Change in net position	\$	(887)	\$	4,129
Net position, July 1		38,919		34,790
Net position, June 30	\$	38,032	\$	38,919

#### **Statements of Cash Flows**

	30-JUN-17		30-JUN-16		
Cash flows from operating activities					
Receipts from fund members	\$	129,517	\$	116,583	
Payments to insurance companies and healthcare providers		(128,850)		(113,190)	
Payments for state services		(114)		(132)	
Net cash from (used for) operating activities	\$	553	\$	3,261	
Cash flows from investing activities					
Interest received	\$	151	\$	87	
Net cash from investing activities	\$	151	\$	87	
Net increase in cash	\$	704	\$	3,348	
Cash, July 1		43,794		40,446	
Cash, June 30	\$	44,498	\$	43,794	
Reconciliation of operating income to net cash from operating activities					
Operating income (loss)	\$	(1,038)	\$	4,042	
Adjustments to reconcile operating income to net cash from operating activities					
Changes in assets and liabilities:					
Change in accounts receivable		83		(989)	
Change in accounts payable		1,510		199	
Change in unearned revenue		(2)		9	
Net cash from (used for) operating activities	\$	553	\$	3,261	

# Supplementary Information — Active Employees

The table below illustrates how the local government group insurance fund's earned revenues and investment income compare to related costs of loss and other expenses assumed by the local government group insurance fund as of the end of each of the last ten vears. The rows of the table are defined as follows: (1) This line shows the total of each fiscal year's earned contribution revenues and investment revenues. (2) This line shows each fiscal year's other operating costs of the fund including overhead and claims expense not allocable to individual claims. (3) This line shows the fund's incurred claims and allocated claim adjustment expenses (both paid and accrued) as originally reported at the end of the first year in which the event that triggered coverage under the contract occurred (called policy year); some of these amounts are unavailable. (4) This section shows the cumulative net amounts paid as of the end of successive years for each policy year; some

of these amounts are unavailable. (5) This section shows how each policy year's net incurred claims increased or decreased as of the end of successive years; some of these amounts are unavailable. This annual reestimation results from new information received on known claims. reevaluation of existing information on known claims, as well as emergence of new claims not previously known. (6) This line compares the latest reestimated net incurred claims amount to the amount originally established (line 3) and shows whether this latest estimate of claims cost is greater or less than originally thought. As data for individual policy years mature, the correlation between original estimates and reestimated amounts is commonly used to evaluate the accuracy of net incurred claims currently recognized in less mature policy years. The table includes only active employees of the local government plan in accordance with the Governmental Accounting Standards Board's Statement No. 43.

#### **Ten-Year Claims Development Information**

		2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
(1)	Required contribution and										
	investment revenue earned										
	(fiscal year)	96,558	103,157	104,810	102,710	103,278	105,973	108,834	108,860	114,373	127,183
(2)	Unallocated expenses										
	(fiscal year)	3,500	4,348	5,921	5,473	6,010	6,135	6,645	7,535	8,012	8,418
(3)	Estimated claims and expenses,										
	end of policy year, net incurred	94,655	100,350	107,083	91,699	94,738	96,152	99,097	103,694	118,900	*
(4)	Net paid (cumulative) as of:										
	End of policy year	88,265	93,456	98,709	89,231	88,026	89,634	92,792	97,837	111,866	*
	One year later	94,820	100,916	105,833	91,703	94,277	96,101	98,622	103,813	*	
	Two years later	95,029	101,895	107,170	91,618	94,205	95,919	98,627	*		
	Three years later	94,993	100,533	107,103	91,578	94,183	95,883	*			
	Four years later	94,991	100,494	107,101	91,669	94,182	*				
	Five years later	94,991	100,494	107,101	91,669	*					
	Six years later	94,991	100,494	107,101	*						
	Seven years later	94,991	100,494	*							
	Eight years later	94,991	*								
	Nine years later	*									
(5)	Reestimated net incurred										
	claims and expenses:										
	End of policy year	94,655	100,350	107,083	91,699	94,738	96,152	99,097	103,694	118,900	*
	One year later	94,749	100,803	106,870	91,640	94,248	96,022	98,653	104,054	*	
	Two years later	94,999	101,895	106,720	91,558	94,192	95,895	98,628	*		
	Three years later	94,993	100,492	106,697	91,669	94,182	95,893	*			
	Four years later	94,993	100,492	106,697	91,669	94,182	*				
	Five years later	94,993	100,492	106,697	91,669	*					
	Six years later	94,993	100,492	106,697	*						
	Seven years later	94,993	100,492	*							
	Eight years later	94,993	*								
	Nine years later	*									
(6)	Increase (decrease) in estimated										
	net incurred claims and expenses										
	from end of policy year	339	142	(387)	(30)	(556)	(258)	(469)	359	0	*
					/		/				

\* Data not available

# **Retiree Plans**

#### Statements of Fiduciary Assets and Liabilities — June 30, 2017, and June 30, 2016

	30-JUN-17		30	-JUN-16
Assets				
Current assets:				
Cash	\$	39,658	\$	34,994
Accounts receivable		3,650		3,467
Total assets	\$	43,308	\$	38,461
Liabilities				
Current liabilities:				
Accounts payable and accruals	\$	17,404	\$	16,996
Amounts held in custody for others		25,904		21,465
Total liabilities	\$	43,308	\$	38,461

#### Statements of Changes in Fiduciary Assets and Liabilities for the year ended June 30,2017

Assets	 ALANCE 1-JUL-16	Al	DDITIONS	DEDUCTIONS		BALANC 30-JUN-1	
Current assets:							
Cash	\$ 34,994	\$	147,270	\$	142,606	\$	39,658
Accounts receivable	3,467		16,341		16,158		3,650
Total assets	\$ 38,461	\$	163,611	\$	158,764	\$	43,308
Liabilities							
Current liabilities:							
Accounts payable and accruals	\$ 16,996	\$	32,283	\$	31,875	\$	17,404
Amounts held in custody for others	21,465		134,676		130,237		25,904
Total liabilities	\$ 38,461	\$	166,959	\$	162,112	\$	43,308

#### Statements of Changes in Fiduciary Assets and Liabilities for the year ended June 30,2016

	 ALANCE 01-JUL-15	A	DDITIONS	DEDUCTIONS		-	BALANCE 30-JUN-16	
Assets								
Current assets:								
Cash	\$ 30,646	\$	254,440	\$	250,092	\$	34,994	
Accounts receivable	2,696		14,433		13,662		3,467	
Total assets	\$ 33,342	\$	268,873	\$	263,754	\$	38,461	
Liabilities								
Current liabilities:								
Accounts payable and accruals	\$ 17,230	\$	30,191	\$	30,425	\$	16,996	
Amounts held in custody for others	16,112		257,997		252,644		21,465	
Total liabilities	\$ 33,342	\$	288,188	\$	283,069	\$	38,461	