### A Commission Report to the 104th General Assembly

## **Building Tennessee's Tomorrow:**

#### **Anticipating the State's Infrastructure Needs**

July 2003 through June 2008

### Prepared by:

Harry A. Green, Ph.D. Executive Director

Lynnisse Roehrich-Patrick, J.D. Director of Special Projects Primary Author

> David W. Lewis, M.A. Project Manager Co-Author

Economic Development

Ed Young, Ph.D.
Research Consultant
Co-Author

Daniel Merchant, M.S. Senior Research Associate

Catherine Corley, M.A. Research Associate

Ovality of Brian Avent, A.A.S.

Information Systems Support

Teresa Gibson Publications Associate

# TACIR staff wish to acknowledge the efforts of the development district staff responsible for the inventory:

Susan Reid, Executive Director Beulah Ferguson, Director of Special Projects First Tennessee Development District

Wendy Askins, Executive Director Larry Webb, Deputy Director Ben Stewart, Planner Upper Cumberland Development District

Sam Edwards, Executive Director Phil Armor, Director of Regional Planning Tonya Blades, Regional Planner Annie Trauernicht, Chief Research Analyst Greater Nashville Regional Council

John Bucy, Executive Director Wanda Fuzzell, Planner Northwest Tennessee Development District

John Sicola, Executive Director Adrienne Royals, Planner Memphis Area Association of Governments Terry Bobrowski, Executive Director Jennifer Lehto, Regional Planner Wendy Carson, Regional Planner Pam Clark, Administrative Assistant East Tennessee Development District

Hale Booth, Executive Director Chuck Hammonds, Regional Planner Southeast Tennessee Development District

Joe Max Williams, Executive Director Daryl Phillips, Rural Development Specialist South Central Tennessee Development District

Evelyn Robertson, Jr., Executive Director Dvon Fulk, Economic Development Director Frank Zerfoss, Planner Angela Reid, Planner Southwest Tennessee Development District

The staff of the TACIR would like to acknowledge the contributions of T. Alan Waddell, M.S., who served as a Research Associate from 1999 through 2003, and Robert B. Allen, M.S.P., who served as a Research Associate from 2003 through 2004. Both of these project staff played a major role in improving the quality of the inventory that is the basis of this report. The staff would also like to acknowledge the support of Maynard Pate, former Executive Director of the Greater Nashville Regional Council, and Joe W. Guthrie, former Executive Director of the Southeast Tennessee Development District for their support of the Public Infrastructure Needs Inventory.