



Administrative Policies and Procedures: 29.5

Subject:	Contingency Plans for Youth Development Centers
Authority:	TCA 37-5-101; 37-5-102; 37-5-105 (3), 37-5-106; NFPA 101 Life Safety Code
Standards:	ACA: 4-JCF-2A-01, 4-JCF-2A-30, 4-JCF-4D-07; COA: ASE 7.01, 7.02, 7.03, 7.04 DCS Practice Model Standard – 8-306
Application:	To All Department of Children's Services Youth Development Center Employees
Policy Statement:	
Each Department of Children's Services Youth Development Center (YDC) shall have written contingency plans to manage emergency situations to limit operational disruption, rapidly resolve crisis situations and resume operations.	
Purpose:	
To ensure that contingency plans are developed that provides guidelines for safety and information to survive emergency situations and enable re-establishment of normal business operations. The key objectives of the contingency plan is to:	
<ul style="list-style-type: none"> ◆ Provide for the safety and well-being of people and employees at the time of an emergency or disaster; ◆ Identify critical lines of business and supporting functions; ◆ Establish management succession; ◆ Coordinate services and share information; ◆ Minimize the duration of a serious emergency; ◆ Minimize immediate damage and losses; ◆ Facilitate effective coordination of recovery tasks; and ◆ Be able to continue <u>critical/essential business operations</u> during the emergency; 	
Procedures:	
A. Contingency plan development	<ol style="list-style-type: none"> 1. Each YDC Superintendent will be responsible for the development of contingency plans within their facilities for implementation in the event of emergency situations. Each contingency plan will include written procedures for: <ol style="list-style-type: none"> a) Confidentiality: All contingency plans will be treated as confidential and will not be open for inspection by members of the public. b) Review and Revision: Contingency plans will be reviewed and revised

	<p>annually by facility management and central office staff. Call lists will be continuously and consistently updated as staff and contact telephone numbers change.</p> <p>c) Central Office Review: Facility contingency plans will be submitted to the Executive Director, Office of Juvenile Justice, by July 1 of each year.</p> <p>2. Emergency situations to be addressed in the contingency plan include, but are not limited to the following:</p> <p>a) Disturbance/Riot: A disturbance in which control of the institutional may be temporarily lost, destruction of property may take place and the safety of youth and staff may be jeopardized.</p> <p>b) Adverse job action: Action by a group of employees to remain off the job in sufficient numbers to create a situation where control of the facility may be jeopardized.</p> <p>c) Hostage Incident: A situation in which an individual or group of individuals are being detained against their will by use of force.</p> <p>d) Bomb threat: The discovery of a bomb or a threat that a bomb will be exploded within the facility.</p> <p>e) Fire/Hazardous material: Incidents of fire and hazardous material spills/accidents within the facilities.</p> <p>f) Natural Disasters: Events or incidents with catastrophic consequences to include, tornadoes, floods, earthquakes, weather disasters caused by rain, snow or wind that cause notable damage or loss of property.</p> <p>g) Hunger strike: A situation in which all or significant portions of the youth refuse to eat.</p> <p>h) Escape: A situation in which a youth residing in a secure facility has absconded from:</p> <ul style="list-style-type: none"> ◆ The secure facility, ◆ An authorized work location while outside the secure facility, ◆ Secure transport, or ◆ The supervision of secure facility staff to which the youth was assigned while outside the facility for any other purpose. <p>i) Runaway: A situation in which a youth residing in a non-secure facility has absconded from:</p> <ul style="list-style-type: none"> ◆ An authorized work location, or ◆ The supervision of staff to which the youth was assigned while outside the facility for any other purpose.
<p>B. Plan content</p>	<p>1. Each contingency plan will consist of planned responses to specific emergencies. All plans must:</p>

	<ul style="list-style-type: none">a) Be accurate and concise,b) Contain immediate action to be taken with specific emergency, andc) Identify responsible individuals and provide for all necessary resources to respond to any emergency situation. <p>2. Each contingency plan must address functions and personnel assignments necessary to address the emergency situation. Depending on the nature of the emergency situation, the functions to be performed may differ in scope. The following functional coordinators may be necessary to address an emergency situation:</p> <ul style="list-style-type: none">a) Situation Coordinator: The YDC Superintendent will always function as the Situation Coordinator if they are on the premises. In the absence of the Superintendent, a position must be designated to assume command of the facility and direct operations during an emergency. The Situation Coordinator is authorized to activate local/state interagency assistance agreements while in a state of emergency.b) Communication Coordinator: Each plan will identify a position responsible for establishing and maintaining a current emergency call list of staff and other individuals and agencies. The staff filling this position will also be responsible for making the necessary notifications during a crisis situation.c) Logistics Coordinator: The logistics coordinator will be responsible for ensuring that an emergency command site from which emergency operations can be directed is properly equipped and that necessary equipment is available and properly distributed to staff. The command post must provide the following:<ul style="list-style-type: none">◆ Telephone lines; back up cell phones;◆ Radio/television;◆ Copy of contingency plan;◆ Facility diagram/plan including location of emergency power equipment such as generators;◆ Protective gear; and◆ Essential life support staples such as food, water, clothing, cots, and blankets.d) Public Relations Coordinator: The public relations coordinator will be responsible for establishing a designated area for news media personnel. In the absence of the DCS Director of Communication, the public relations coordinator may release information to the media. Once available, the Director of Communication will be responsible for the release of information.e) Security and Control Coordinator: The security and control coordinator will oversee the security and control of the facility, ensure the safety of youth in the facility and ensure the integrity of the physical plant. Specific responsibilities will include, but not limited to:
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	<ul style="list-style-type: none"> ◆ Video taping the incident, ◆ Preservation of evidence, ◆ Identification of participants ◆ Logging of necessary information, and ◆ Collection of information/evidence for filing charges <p>f) Health/Behavioral Health Coordinator: An emergency situation may involve physical/fatal injury to staff or youth. Additionally, the stress of an emergency may produce the need for evaluation and intervention of health/behavioral health issues with either staff or youth. These situations must be identified to coordinate health/behavioral health needs.</p> <p>g) Human Relations Coordinator: The human relations coordinator maintains communication between employees and their families and other significant individuals outside the facility to which staff have commitments or obligations that they are unable to perform as a result of the emergency.</p> <p>3. All Coordinators will be readily identifiable during an emergency. An appropriate means of identification such as ID tags, hats and vests will be available to staff assigned specific functions.</p> <p>4. Each plan will also contain specific instructions and operational guidelines and will, at a minimum address the following issues:</p> <ul style="list-style-type: none"> a) Securing all youth and visitors, b) Conducting emergency head counts, c) Increasing internal and external security, d) Control of security keys and radios, e) Issuance of emergency keys for security locks, if appropriate to the situation, f) Locations of electrical power switches, g) Records preservation (educational, medical, court, etc.), h) Deployment of security personnel, i) Securing vehicles within the facility perimeter, j) Provision of emergency medical treatment, k) Protection of utilities, l) Communication with the facility population during the emergency, m) Video recording of incident, n) Post emergency procedures including: <ul style="list-style-type: none"> ◆ Identification of involved youth or staff, ◆ Preservation of evidence,
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	<ul style="list-style-type: none">◆ Accountability of equipment,◆ Assessment of damages,◆ Documentation of injuries, and◆ Staff debriefing <p>5. Once each year, or as often as necessary as determined by the Superintendent or their designees, each facility will have a “desk top” exercise to ensure familiarity with the contingency plans to test staff readiness. Following “desk top” exercises, there will be a performance evaluation and debriefing.</p> <p>6. The Superintendent is authorized to make mutual aid agreements with local/state agencies and to activate these agreements while in a state of emergency.</p>
C. Training of staff	<p>1. Each Superintendent will ensure that ALL personnel are trained in the implementation of the contingency plans with the exception of employee adverse job action. The written plan for adverse job action will be made available to appropriate supervisory personnel.</p> <p>2. New employees will receive contingency plan training during their facility orientation. Experienced staff will have contingency plan refresher training annually. This refresher training may be provided at roll call or any other appropriate time as determined by the facility Superintendent.</p>

Forms:	None
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Collateral documents:	<i>Youth Development Center Contingency Plans</i>
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