



Agenda

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PCG Introductions

PCG Project Team



Deb Joffe Engagement Manager



Tracy Bell Project Manager



Cristina Cruz Project Team



Paul Lefkowitz
Project Team



Ashley Senoski Project Team



Jessica White Project Team



Todd MuffleyCommunications Lead





Project Overview

Understanding of Scope of Services

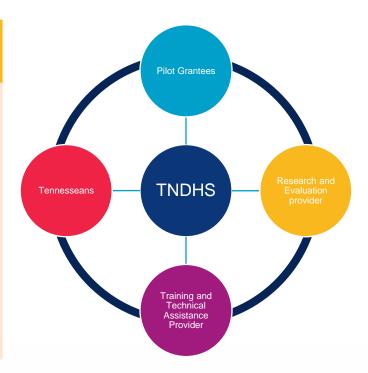


Goals of the TANF Opportunity Act

- Build pathways to self-sufficiency
- Build partnerships and infrastructure across the state
- Invest in innovative two-generational programs

Training & TA Scope

- Project Management and Reporting
- Universal
 Assessment Tool &
 Care Coordination
 Model
- Communications & Messaging
- Data & Dashboard Management







Participant reaches out for help



Participant completes Universal Assessment to determine eligibility and identify needs



Participant is assigned a care coordinator

ENGAGEM

Ν



Participant & care coordinator work on referrals to collaborative agencies based on needs identified in assessment and establish care plan



Participant & care coordinator work together to ensure referrals are being processed and needs are being met



Assessments are conducted at least quarterly and after a life changing event

COMPLETIO



Participant reaches goals



Participant graduates from program



Assessments are completed at exit and 90 days after exit, if possible



Universal Assessment Tool

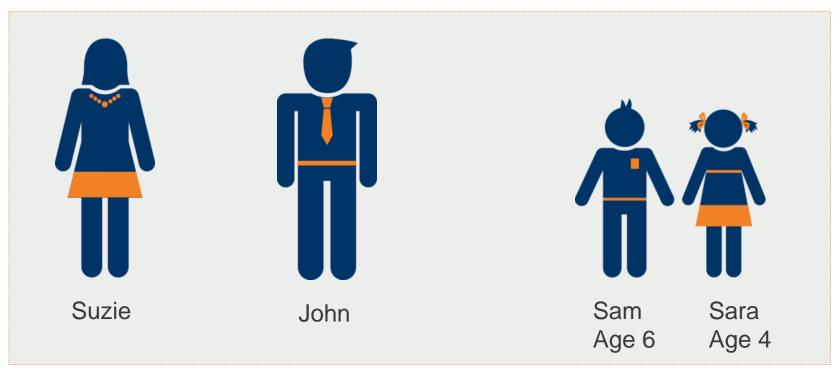
Universal Assessment Tool

What is the Universal Assessment Tool?

- The Universal Assessment tool is an electronic system designed to capture Participant information in relation to the TANF Opportunity Pilot (TOP) Program.
 - Demographic Data
 - Financial Data
 - Education Data
 - Employment Data

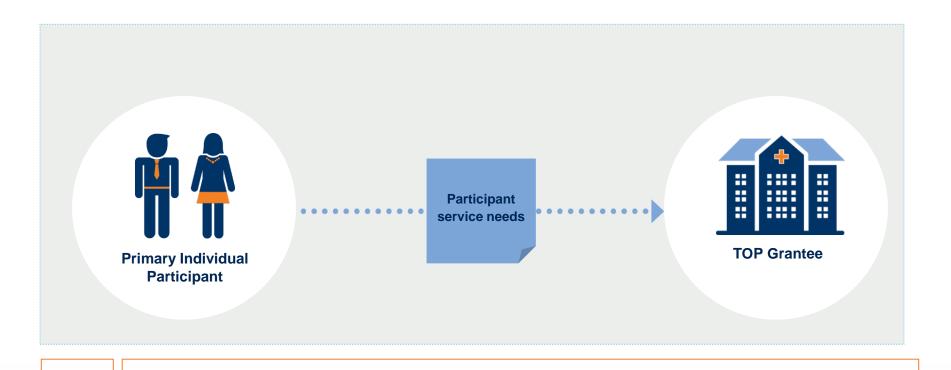


Universal Assessment Tool



John and Suzie reside in an apartment in Knox County with their 2 children, Sam (age 6) and Sara (age 4). John recently lost his job at a factory after 15 years of employment. Suzie has been a stay-at-home mom with their children. With the loss of John's income, Suzie began a job waitressing in the evening, to help make ends meet at home. John has been looking for a new job but has been unsuccessful at gaining employment. John and Suzie lack childcare for their children during the afterschool hours and school breaks. This lack of childcare has been a barrier to employment opportunities. They also do not have reliable transportation, currently. They are looking for some help with gaining employment, overcoming their transportation barriers, and establishing safe and affordable childcare.

Contacting an Agency

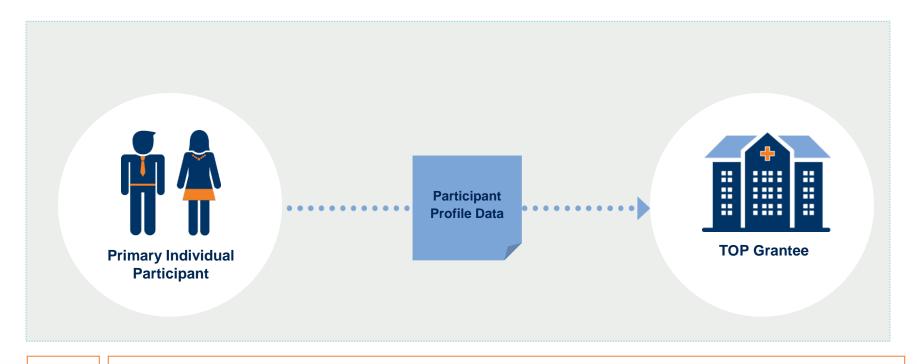


GOAL

• Determine Participant's needs match the services provided by the TOP agency



Gather Participant Profile Data

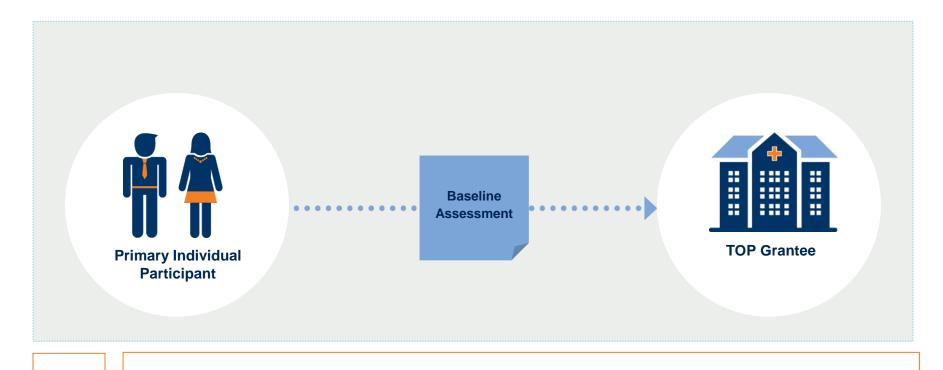


GOAL

- Collect basic demographic data for Primary Participants
- Determine Pre-Eligibility for the TOP Program
- · Collect Consent agreements for Primary Participant
- · Collect referral data for Primary Participant



Creating Baseline Assessment

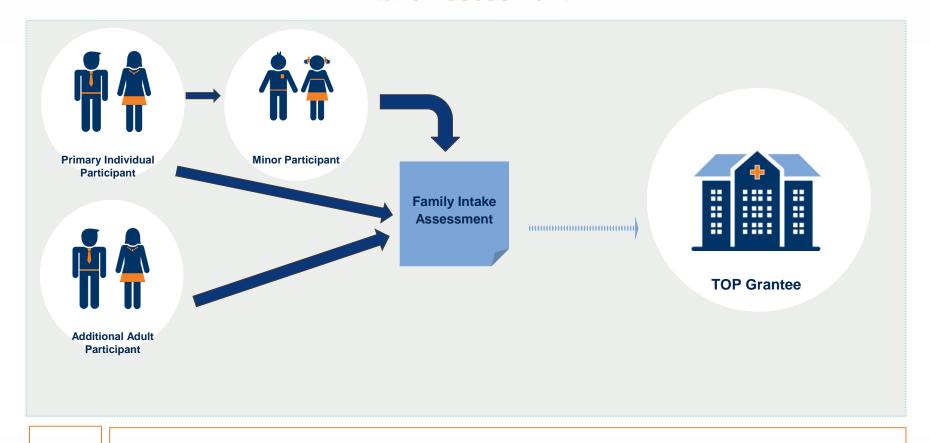


GOAL

• Create a Baseline Assessment for the Primary Participant



Intake Assessment



GOAL

- Create an Intake Assessment for the Primary Participant
- Collect Intake Assessment data for all linked Adult Participants and Minor Participants



Intake Assessment

Primary Participant

Education

Current Employment

Employment History

Family Monthly Income

Family Monthly Benefit Income

Family Monthly Expenses

Family Savings

Payment History

Transportation

Health Insurance

Assessment Scale

Assessment Scale- Substance Use

Assessment Scale- Legal

Hope Scale

Additional Adult

Education

Current Employment

Employment History

Health

Insurance

Assessment Scale

Assessment Scale- Substance Use

Assessment Scale- Legal

Hope Scale

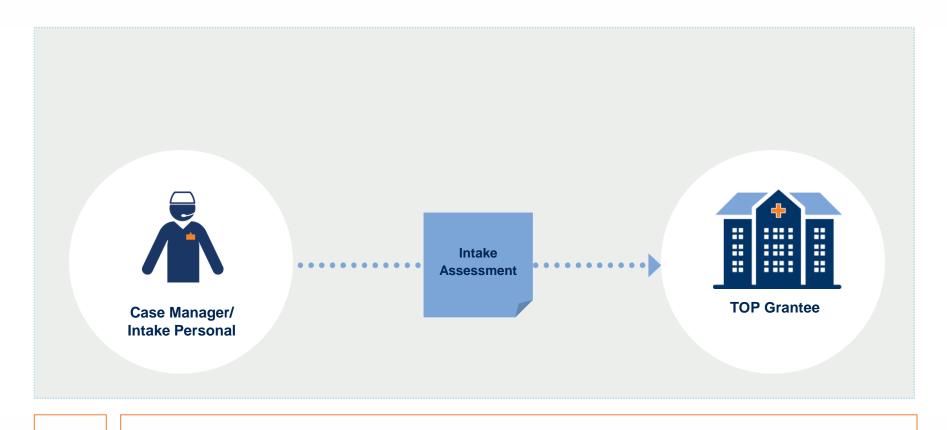
Children

Education

Health



Intake Assessment Submission



GOAL

• Submit complete Intake Assessment for the Participating family.



Road Map to Success

Participant contacts a TOP Agency

Profile is created and Pre-eligibility is determined Registration

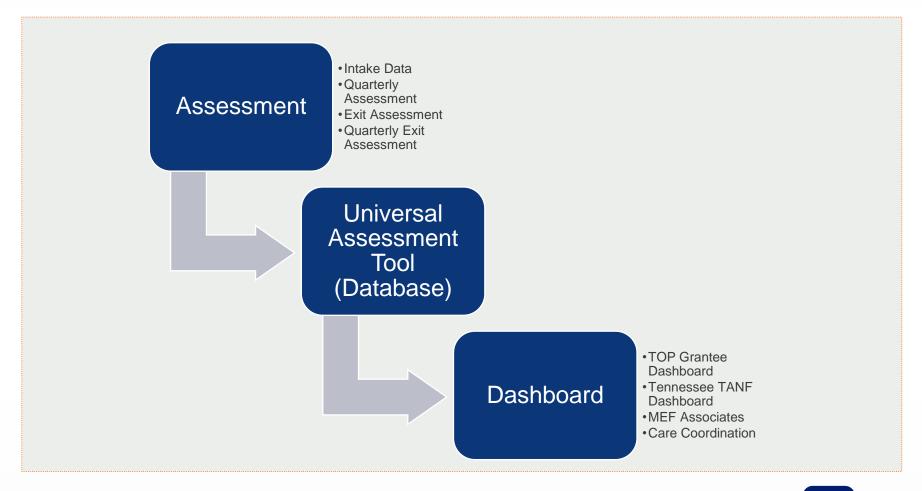
Baseline Assessment is completed for the Primary Participant

Intake Assessment is completed for all members of the household

Care Coordination Quarterly Assessment Life Changing Event Assessment Exit Assessment **Quarterly Exit** Assessment



Data Stream





Care Coordination Model

Care coordination components

Universal assessment to understand family strengths and barriers

Two-generational approach to care planning

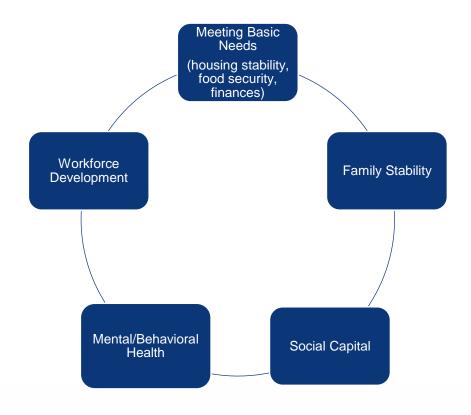
Collaborative care coordinated in a shared system

Growing the community's social capital from within



Universal Assessment to understand family's strengths and barriers

- Participants will complete a universal assessment to help care coordinators understand their assets and challenges to achieving self-sufficiency. The assessment is designed to focus on the state's TANF priority areas¹.
- Upon reviewing the assessment results, care coordinators will work with participants to help them set goals and establish realistic next steps toward achieving those goals. The care coordinator will then initiate referrals and address resource navigations needs, as appropriate.
- Assessments will be completed at least quarterly (or in response to a major life event) and upon exit from the program.





Assessing Progress

Domain	Activities for the participant(s)	Short term outcomes: Assessed quarterly	Long term outcome: Assessed upon/after exit		
Workforce Development	EducationJob readiness trainingsJob placementEntrepreneurial training	 Increase in household earnings Employment status Enrollment in post-secondary educational activities 	 Economic mobility Certifications Diplomas Participants exiting workforce development program 		
Basic Needs	 Financial literacy workshops Household budget planning Housing navigation support 	 Monthly balance of household income Access to safe, reliable transportation 	 Increase in household's dispensable income, savings Fewer families experiencing negative impact of benefits cliff Increase in families living in stable, affordable housing 		
Social Capital	 Eco-mapping Crisis planning Peer support groups	Community events attendedKnowledge of available resources	 Community engagement No. of participants' reporting reliable social support 		
Family Stability	 Parenting skills development- Fatherhood skills, Co-parenting workshops Youth supports- Parent involvement in education planning 	 Parenting class participation Engagement in after-school activities 	 Increased capacity for healthy parenting Reduction in truancy Reduction in barriers to attend extracurricular activities, childcare 		
Mental/Behavioral Health	 Participants connected to mental health resources Participants attend counseling 	Completed referrals to mental health supports	 Participants' wellness* (feeling less stressed, less isolated/alone, empowered) Families utilizing mental health supports/Families reporting mental health needs 		

DOMAIN	ELEMENT	1 This is a huge problem for me/my family	2 This is a bit of a problem for me/my family	3 This could be better for me/my family	4 I am not worried about this	5 I feel good about this	N/A	Comments/Next Steps
Workforce Development	I am currently employed							
	I am interested in job readiness training							
	I am currently employed part time but would like to increase to full time							
	I have a high school diploma/GED							
	I am interested in obtaining a high school diploma/GED							
	I am interested in a job placement program/apprenticeship							

Case Plan Example

Overarching Goal- I want to be financially independent

Barriers- lack of employment, lack of childcare, afraid to lose benefits

Strengths- motivated, has supports, history of positive employment

Goal 1- I want to find stable employment.

Barriers- lack of reliable transportation, unsuccessful with locating job opportunities

Strengths- motivated to work, history of positive work experiences, skilled

Objective- Over the next 30 days, John will work with his care coordinator to research job opportunities and apply for appropriate openings

Objective- Over the next 60 days, John will review the transportation resources in his area to assist him with transportation to work.

Goal 2- I need to find safe and affordable childcare

<u>Barriers</u>- lack of reliable transportation, lack of finances to afford childcare, unaware of childcare options <u>Strengths</u>- family supports,

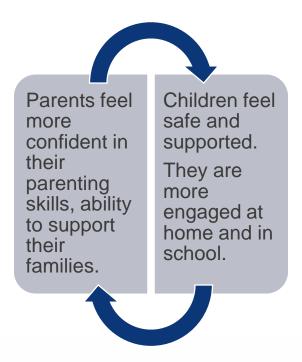
Objective- Over the next 30 days, Suzie will work with her care coordinator to explore childcare providers that also offer transportation for Sam and Sara

Objective- Within the next 30 days, John and Suzie will apply for childcare subsidy programs with assistance from their care coordinator



Two generational approach to care planning

- Family supports will be coordinated using the two-generation approach. For example, childcare support would be identified as arrangements are made for parents to attend workforce development programs during the day².
- Parents' and children's improvement in self-sufficiency will be mutually supporting³.
 - When parents advance themselves professionally and are better able to support their families, their family stability improves.
 - When children feel comfortable in a stable home environment and are engaged in positive developmental activities, parents feel more confident in their ability to parent, support their children through any challenges.



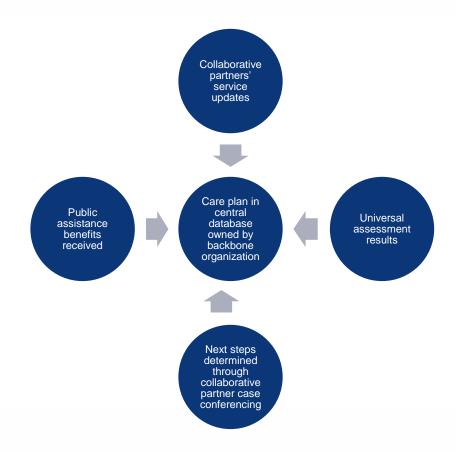




Collaborative care coordinated in a shared system

Collaborative partners coordinate, communicate families' needs in a shared platform to avoid duplication of services, celebrate achievements and save families' time⁴. These communications could occur at the point of referral or on an on-going basis through regular case conferencing where providers convene to review progress, challenges with shared clients.

The Care Coordinator in the collaboratives' backbone organization is accountable for overseeing referrals and making updates to the family's care plan.



Referrals to collaborative partners

Goal 2- I need to find safe and affordable childcare

<u>Barriers</u>- lack of reliable transportation, lack of finances to afford childcare, unaware of childcare options <u>Strengths</u>- family supports,

Objective- Over the next 30 days, Suzie will work with her care coordinator to explore childcare providers that also offer transportation for Sam and Sara

- Care coordinator assists Suzie with locating childcare providers in the area and completing referrals to providers

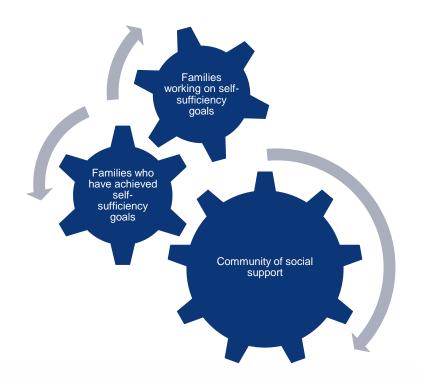
Objective- Within the next 30 days, John and Suzie will apply for childcare subsidy programs with assistance from their care coordinator

- Care coordinator refers John and Suzie to local agencies that assist with childcare subsidies

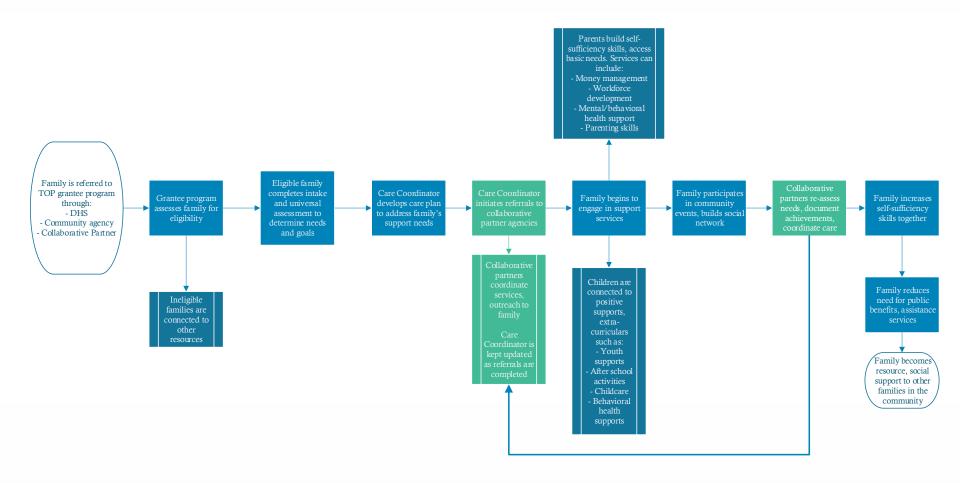


Growing the community's social capital from within

As families advance in their goals, they become a source of social support, empowerment to other families in the community mutually supporting the social capital eco-system of TOP program participants⁵.



Care Coordination Overview



Endnotes

- ¹ TANF Priorities. TN Dept. of Human Services. https://www.tn.gov/humanservices/tanf-opportunity-act/tanf-priorities.html
- ² Two Generation Approaches to Addressing Poverty. National Conference of State Legislatures (NCSL). https://www.ncsl.org/Portals/1/Documents/cyf/2Gen_toolkit_f04_1.pdf
- ³ The 2Gen Approach. Ascend at the Aspen Institute. https://ascend.aspeninstitute.org/2gen-approach/
- ⁴ Data Sharing in Public Benefit Programs: An Action Agenda for Removing Barriers. Center for Law and Social Policy (CLASP). https://www.clasp.org/sites/default/files/publications/2017/04/Data-Sharing-in-Public-Benefit-Programs.pdf
- ⁵ Social Capital Initiatives to Achieve Employment Goals. Utah: Use of Community Volunteers to Support TANF Participants. ACF: Office of Family Assistance. https://www.circlesusa.org/wp-content/uploads/2020/03/IIEESS-Emerging-Practice_Utah_Final_508.pdf



Communications Strategy

Connect:

To join, link, or fasten together; unite or bind



Transform:

Make a thorough or dramatic change in the form, appearance, or character of.



Empower:

Make (someone) stronger and more confident



Are you ready to start Transforming Tennessee Together?







TYPEFACE SUGGESTION

OPEN SANS

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OPEN SANS EXTRA BOLD HEADERS AND TITLES

Transforming Tennessee Together

OPEN SANS SEMIBOLD SUBHEADER

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OPEN SANS REGULAR

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COLOR PALETTE



PHOTOGRAPHY



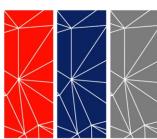












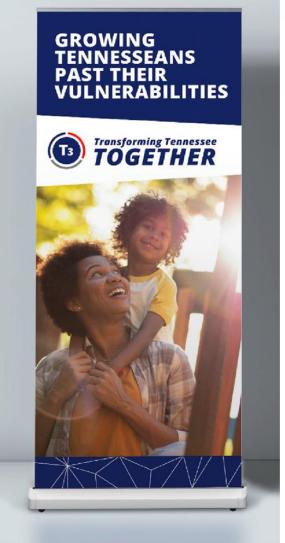














Boilerplate

To be used when describing the T3 initiative and as the overall key message in communications and marketing materials such as press releases, brochures, and the like.



Transforming Tennessee Together (T3) is an initiative brought forth by the TANF Opportunity Act. This initiative will help individuals, families, and the state of Tennessee by creating a new vision for the Tennessee social safety net and is dedicated to growing people beyond their vulnerabilities. T3 empowers all Tennesseans by partnering with local organizations to reach deep into their communities and work shoulder to shoulder with individuals and families to grow their capacity which will reduce their dependency.



Grantee Communications



- Raising awareness: Building general awareness about T3
- Changing attitudes: Shifting perception from "Just another government program" to real transformation
- Motivating to action: Encouraging participation by all groups and individuals.



Initiative Reference Guide

Quick Reference to the Transforming Tennessee Together Brand



Brand Design:

Visual identity is one of the most direct and frequent ways to experience and interact with a brand. Our brand is a direct source of our brand core and its character traits. All of our brand design elements from logo, colors, typography, layout, and imagery give our brand a strong visual identity.

Consistency Builds Trust and Confidence

Consistency makes people trust our brand and that leads to more positive feelings toward our brand. People should know what to expect and what the outcome will be. Consistency allows our audience and stakeholders to recognize the brand – but it is also building trust and ultimately brand value.

Transforming Tennessee Together (T3) Vision and Mission Statement

Vision: Transform and reinvigorate the pathway to success.

Mission: The Transforming Tennessee Together (T3) initiative is committed to modernizing policies, partnerships, and programs to increase self-sufficiency and build pathways to prosperity

Logo Variations











T3 Logo WIDE

T3 Logo ICON

T3 Logo WHITE (on blue)

T3 Logo WHITE (on gray)

T3 Logo B/W

Logo Color and Usage



nsforming Tennessee Together Logo: Blue Circle - Pantone 158C Curved Lines - Pantone 5487C, Pantone 319C, and Pantone 584C

Clear space around logo: Use the double arrows as a quide.

Color Palette

Our initiative's primary colors are red, navy and gray.

The colors below are to be used for the brand. Defined values of color for print (CMYK) and digital (RGB) assets, ensure accurate representation across various mediums.

100%

75%



ANTONE 288C CMYK: 100/88/27/18

PANTONE 1795C CMYK: 0/94/100/0 RGB: 255/19/1



PANTONE COOL GRAY 9C RGR 125/124/124

Our icons are strictly for Transforming Tennessee Together. Other icons may not be used. If required, you can icons should be requested from Marketing for the correct branding.











UVWXYZabcdefghijklmno pqrstuvwxyz1234567890'?'"!" (%)[#]{@}/&\<-+÷×=>®©\$€£¥¢:;,.* Segoe UI Body Copy ABCDEFGHIJKLMNOPORST UVWXYZabcdefghijklmno pqrstuvwxyz1234567890'?'"! (%)[#]{@}/&\<-+÷×=>®©\$€£¥¢:;,.*

WFR: #041051











There should be one call-to-action (CTA) on a communication's piece or back page. The text of the call-to-action can be adapted based on the context.

Example:

Learn more at www.T3Tennessee.com

Boilerplate Statement

This statement appears at the end of press releases and other

Transforming Tennessee Together (T3) is a intiative brought forth by the TANF Opportunity Act. This initiative will help individuals, families, and the state of Tennessee by creating a new vision for the Tennessee social safety net and is dedicated to growing people beyond their vulnerabilities. The T3 initiative empowers all Tennesseans by partnering with local organizations to reach deep into their communities and work shoulder to shoulder with individuals and families to grow their capacity which will reduce their dependence on the social

Primary Fonts: Open Sans Extra Bold [headlines], Open Sans Semibold [subheaders], Open Sans Regular [body], and Reey Regular [pull quotes].

Secondary Fonts: Segoe UI is the standard font for our emails and email signatures, as well as for our external and internal newsletters and emails.

Primary/Preferred Fonts:

Headlines **Open Sans Bold**

ABCDEFGHIJKLMNOPQRST UVWXYZabcdefghijklmno pgrstuvwxyz1234567890'?""! (%)[#]{@}/&\<-+÷×=>®©\$€£¥¢;;,.*

Subheadlines Open Sans Semibold

ABCDEFGHIJKLMNOPQRST UVWXYZabcdefghijklmno pqrstuvwxyz1234567890'?"'!" (%)[#]{@}/&\<-+÷×=>®©\$€£¥¢::..*

Open Sans Regular

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Alternate/Secondary Web Fonts:

Headlines Segoe UI ABCDEFGHIJKLMNOPORST

- **Explains brand and provides** variations
- Provides campaigns colors, core message, CTA's and fonts



www.publicconsultinggroup.com

Fact Sheet

Reference to the Transforming Tennessee Together Intiative



Transforming Tennessee Together (T3) Vision and Mission Statement

Vision: Transform and reinvigorate the pathway to success.

Mission: The Transforming Tennessee Together (T3) initiative is committed to modernizing policies, partnerships, and programs to increase self-sufficiency and build pathways to prosperity for families

Boilerplate Statement

This statement appears at the end of press releases and other official documents.

Transforming Tennessee Together (T3) is a initiative brought forth by the TANF Opportunity Act. This initiative will help individuals, families, and the state of Tennessee by creating a new vision for the Tennessee social safety net and is dedicated to growing people beyond their vulnerabilities. The T3 initiative empowers all Tennesseans by partnering with local organizations to reach deep into their communities and work shoulder to shoulder with individuals and families to grow their capacity which will reduce their dependence on the social safety net.

The communication core messaging presented below all relates to one of the 3 main goals for the T3 intiative:

- Raise awareness Build general awareness to the T3 intiative, its benefits, and importance
- Change attitudes Shift perception from "Just another government program"
- Motivate action Encourage participation by all groups and individuals

Brand Essence and Core Program Messaging

Brand essence is the soul of a brand and acts as a foundation so the brand appears consistent and authentic, through images and writing. Brand Essence defines what a brand stands for, shapes the overall identity, and aims to invoke a particular thought, feeling, or emotion in people.

Connect

To join, link, or fasten together; unite

Main Message 1 Transforming the Tennessee safety net

A core pillar of the T3 intiative, TRANSFORMATION, is not a shift or a pivot, but it is a dramatic change. Content that should accompany this message will be related to how Tennessee is accomplishing this through the introduction of and partnership with the grantees as well as the 3-year investment in each grantee's goal and region.

Transform

Make a thorough or dramatic change in the form, appearance, or character of.

Main Message 2 Growing Teneessee families' capacity to reduce their dependencies

This is a holistic message that aligns perfectly with the entirety of the T3 initiative. The purpose of the initiative's existence is to help individuals and families grow beyond their vulnerabilities and become empowered to improve their lives, from a financial, educational, and a personal growth perspective. The T3 initiative addresses these and more.

Empower

Make (someone) stronger and more confident, especially in controlling their life.

Main Message 3 **Growing Tennesseans past their vulnerabilities**

This is the heart of T3's goal. While the existing safety net is a transactional process, the T3 intative is a relationship-based initative, fostering growth and reducing the need for individuals and families to rely on the government for ongoing funding, support, and other resources. Providing a pathway to prosperity and self-sufficiency is the ultimate goal of T3.

Key Partners

- Families Matter (West TN)
- www.familiesmattermemphis.org
- University of Memphis (West TN) www.memphis.edu
- Family & Children's Service (Middle TN) www.fcsnashville.org
- Upper Cumberland Human Resource Agency (Middle TN)
- www.uchra.org
 First Tennessee Development District
 Foundation (East TN)
- www.ftdd.org
 United Way of Greater Knoxville (East TN)
 www.uwgk.org
- Martha O'Bryan Center (TDHS selected, serving Middle TN)
 www.marthaobryan.org

Calls To Action (CTAs)

There should be one call-to-action (CTA) on a communication's piece or back page. The text of the call-to-action can be adapted based on the context.

Evamples

- Learn more at www.T3Tennessee.com.
 Join us in helping Tennesseans grow past their vulnerabilities. Call (XXX)
- XXX-XXXX for more.
 Spread the word about the T3 intiative. Forward this message to
- Follow us to keep up on how we're transforming the Tennessee safety net!

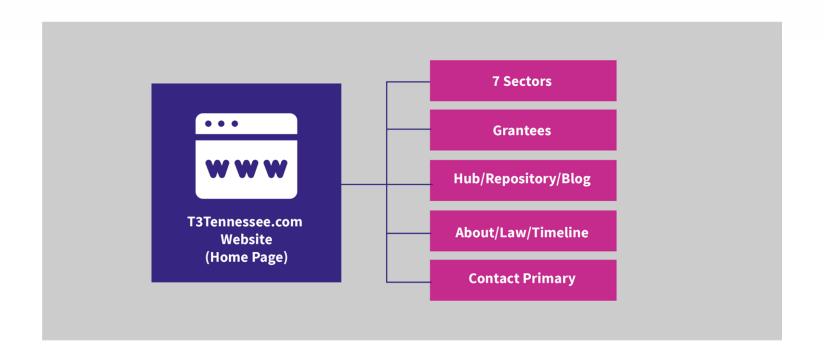
Key Takeaways

- Follow the state on its social media channels
- www.facebook.com/TNHumanServices
 Linkedin:
- www.linkedin.com/company/tnhumanservices/
- Twitter: @TNHumanServices
 YouTube: @Tennessee Department of Human Services
- Join our email list to see the latest program updates
- Make sure you provide the state with your program social media channels so we can follow you.
- Refer to the brand guide for overall T3 branding, messaging, and tone
- Email Devin Stone (devin.stone@tn.gov) if you have any questions on communication and marketing messaging

- Initiative goals
- Boilerplate statement
- Main messages explained
- Key partner list and CTA's
- What next key takeaways



Foundational Marketing





National Marketing Campaign

Target Audience

- Congressional Members (535)
- State Governors (49)
- Leaders of Departments of Human Services (49)
- National News Outlets, Media, and Youtube Personalities (20)
 - MainStream: Fox News, CNN, MSNBC, NPR, Reuters, NY Times, Bloomberg, Washington Post, USA Today, and Newsweek
 - YouTube: Tim Pool, Matt Walsh, Sky News AU, Joe Rogan, NewsMax, Jimmy Dore, Facts Matter, Russell Brand, Isaac Smith, Ben Shapiro, and Dave Rubin





Phase 1

Purpose - To clearly articulate the problems with the current system and how TN decided to rectify these issues.

Core Messaging: The Safety Net Is Flawed

Supporting Message: Follow Tennessee to the Top!

Objective:

Communicate the reasons why a change to the social safety net is needed. Discuss how Tennessee plans to transform the safety net.

Topics:

- Program-centric
- Transactional, not relational
- Siloed and fragmented
- No intention to grow consumers beyond it
- Government-centric
- Lack of a shared vision
- Goal of Grantees

Timeframe of Phase 1:

Nov 1st 2022 - July 31st, 2023 9 months

Suggested Tactic(s):

- Email
- Powerpoint presentation
- One page fact sheet(s)
- Recorded video messages
- Social Media posts



Phase 2

Purpose - To migrate messaging from "The problem" and move to the "Solutions." Dive deeper into Grantees, their success stories, and communicate any new initiative developments.

Core Messaging: Bridging the gap means everyone wins

Supporting Message: Success started here.

Objective:

Communicate success stories of each pilot and their participants as well as quantifiable data that relays overall initiative success.

Topics:

- Background on each pilot, their goals and why they were specifically chosen.
- Initiative worker highlight
- Participant success stories
- Quantifiable Data Impact to Tennessee

Timeframe of Phase 2:

August 1st, 2023 - January 31st, 2025 18 months

Suggested Tactic(s):

- Email
- Social Media Posts
- YouTube shorts
- Branded merchandise
- Infographics



Phase 3

Purpose - Continuation of the solutions message above, but drawing more hard numbers/data into the messaging. Followed by "What's next Tennessee?" which is where the next steps of the initiative will be communicated.

Core Messaging: Measured Transformation Supporting Message: What's next Tennessee?

Objective:

Continue communicating the success of the T3 initiative, including more data. Transitioning from anecdotal stories to narrative supported by initiative data. Deliver next steps as the initiative winds down.

Timeframe for Phase 3:

February 1st, 2025 - October 31st, 2025 9 months

Topics:

- Quantifiable Data Impact to Tennessee
- Hypotheses on display By the numbers
- Success Stories
- Lessons Learned

Suggested Tactic(s):

- Email
- Social Media Posts
- Data sheets / Impact paragraphs
- Infographics
- SM posts



Communications Plan to Practitioners & Partners

7 Sectors Communication Plan

This communication/social media strategy will ensure the state has a strategic and comprehensive plan to clearly communicate T3's message to each sector in order to:

- Provide general awareness of the T3 initiative
- Relay the benefits of the T3 initiative
- Inspire participation in the T3 initiative



Business

Each sector includes the following sections:

- Positioning paragraph
- Website site map structure
- Sample email communications
- Social media communication sample
- Repurposing examples
- Where applicable, extra content for blog or other channels.



Regional and local businesses play a vital role in the T3 initiative, because they provide the economic engine that helps propel individuals and families forward.

Messaging about T3 to businesses is important, but it's also important to provide the tools and resources they need in order to educate employees about the available programs and to encourage participation.



Website - www.T3Tennessee.com/business

Header Image of "Business" in Tennessee - Action, Colorful, and Energetic

Main callouts include:

- T3 initiative description in relation to business
 - Get involved! CTA boxes for businesses to join, subscribe to a newsletter, or receive updated initiative info
 - CTA box for enquiry on eligibility for an employee
 - Story on how T3 has impacted a respective employee who has participated in the T3 initiative, along with the results

Secondary callouts include:

- Success! Blog or Hub for capturing and housing all content
- Email signup to keep businesses informed about T3
- Social media icons Connection points to follow T3 socially
- Connect locally: Link directly to 7 Grantees



Email 1 - Subject Line: Did you know? T3 edition

Supporting goal - How Businesses Benefit from knowing about and getting involved with T3

Dear Friend,

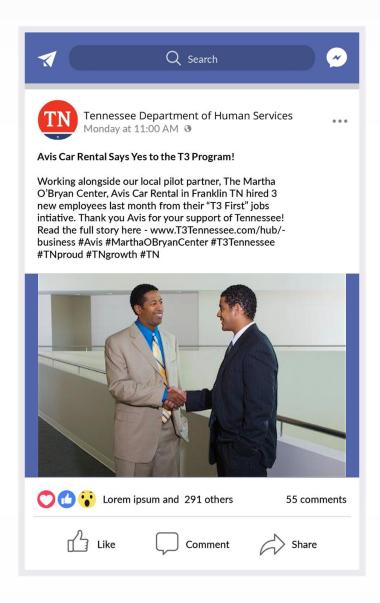
Have you heard that we're transforming Tennessee's social safety net with the help of public and private partners? Together, we're providing much needed education, support, and wrap-around services to families and individuals who want to make better lives for themselves and for the next generation of their family.

You can help by spreading the word about this vital initiative. Transforming Tennessee Together (T3) can positively impact the entire state, especially regional businesses. If you know of someone who has been looking for resources like this, please tell them about the Tennessee Opportunity Pilot Initiative: Transforming Tennessee Together (T3). This is a pathway to prosperity, affecting the entire state, and leads to reduced dependence on state funding.

Share our website for more information about resources and community partners: <u>www.T3Tenessee.com/business</u>

Thank you,
[contact / closing info]
T3 branding and tagline













6,666 followers 21h ⋅ **⑤**

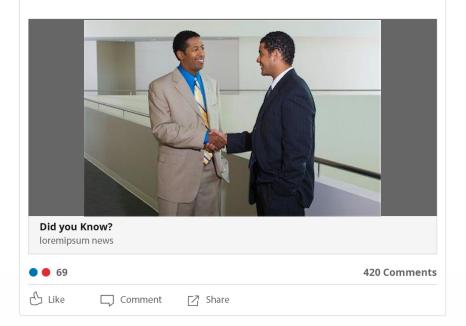
? Did you know we're transforming the lives of Tennesseans and providing a pathway to prosperity? The Benefits Cliff can be a devastating consequence for someone receiving state benefits after accepting a promotion or a wage increase. Many times, this results in the loss of childcare and other benefits, leaving workers with a net income loss and making their financial/family situation even worse than before the promotion/raise.

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✓ Our newly launched Tennessee Opportunity Pilot Initiative (T3) is bridging the gaps for individuals and families experiencing hardship due to the Benefits Cliff. We're connecting families to the resources they need in their region, giving them the confidence to accept promotions and higher paid positions without the consequences of childcare loss or a net income loss.

□

This pathway to prosperity is making Tennessee even stronger! **V Find out more at: www.T3Tennessee.com** #T3 #pathwaytoprosperity #tn







Solutions that Matter